The U.S. Department of Justice (DOJ), Office of Justice Programs (OJP), Bureau of Justice Assistance (BJA) is seeking applications for the Smart Policing Initiative Training and Technical Assistance Program. This program furthers the Department’s mission by delivering nationwide training and technical assistance to aid state and local jurisdictions in reducing crime and improving the criminal justice system.

Smart Policing Initiative Training and Technical Assistance Program
FY 2013 Competitive Grant Announcement

Eligibility
Applicants are limited to national, regional, state, or local public and private entities, including for-profit (commercial) and nonprofit organizations, faith-based and community organizations, institutions of higher education, tribal jurisdictions, and units of local government. For-profit organizations must agree to forgo any profit or management fee.

BJA may elect to make awards for applications submitted under this solicitation in future fiscal years, dependent on the merit of the applications and on the availability of appropriations.

Deadline
Applicants must register with Grants.gov prior to submitting an application. (See “How To Apply,” page 17.) All applications are due by 11:59 p.m. eastern time on May 2, 2013. (See “Deadlines: Registration and Application,” page 3.)

Contact Information
For technical assistance with submitting an application, contact the Grants.gov Customer Support Hotline at 800-518-4726 or 606–545–5035, or via e-mail to support@grants.gov.

Note: The Grants.gov Support Hotline hours of operation are 24 hours a day, 7 days a week, except federal holidays

For assistance with any other requirements of this solicitation, contact the BJA Justice Information Center at 1–877–927–5657, via e-mail at JIC@telesishq.com, or via live web chat at www.justiceinformationcenter.us. The BJA Justice Information Center hours of operation are 8:30 a.m. to 5:00 p.m. eastern time, Monday through Friday, and 8:30 a.m. to 8:00 p.m. eastern time on the solicitation close date.

Grants.gov number assigned to this announcement: BJA-2013-3562

Release date: March 19, 2013
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Smart Policing Initiative Training and Technical Assistance Program
(CFDA #16.751)

Overview

The purpose of this FY 2013 competitive grant announcement is to select one provider to deliver, nationwide, a wide range of training and technical assistance (TTA) services to agencies participating in the Smart Policing Initiative (SPI). These services include, but are not limited to, training sessions and educational sessions developed and conducted by relevant subject matter experts, onsite or remote guidance on problem analysis, solution development, policing theory, evaluation methodology, and other matters relevant to the purposes of the SPI program. SPI agencies will leverage this TTA solicited through this competitive grant announcement to implement solutions to chronic crime problems. The results of these efforts will assist law enforcement agencies to enhance the quality and outcomes of their policing efforts.

This grant announcement specifically requests applications for one nationwide TTA assistance provider; it does not solicit applications from individual jurisdictions to request funding from BJA. See the FY 2013 Smart Policing Initiative grant announcement for additional SPI funding opportunities.

This program is funded under the Edward Byrne Memorial Competitive Grant Program (Byrne Competitive Program). The Byrne Competitive Program helps local communities improve the functioning and capacity of state and local criminal justice systems and provides for national support efforts including TTA programs strategically targeted to address local needs.

Deadlines: Registration and Application

Applicants must register with Grants.gov in order to submit an application. OJP encourages applicants to register several weeks before the application submission deadline. In addition, OJP urges applicants to submit applications 72 hours prior to the application due date. The deadline to apply for funding under this announcement is 11:59 pm eastern time on May 2, 2013. See “How To Apply” on page 17 for details. Note that while the deadline for submission is 11:59 p.m. eastern time on May 2, 2013, staff assistance through the BJA Justice Information Center is only available until 8:00 p.m. eastern time (see “Contact Information” on the page 1 for more information about BJA's Justice Information Center).

Eligibility

Refer to the title page for eligibility under this program.

SPI TTA Program Specific Information

Many law enforcement organizations are making hard decisions about priorities, core responsibilities, and what they can reasonably achieve while operating under substantial budget...
constraints. Contemporaneously, law enforcement agencies are increasingly held accountable for the efficient and effective use of data and resources. BJA created the Smart Policing Initiative in FY 2009 to identify solutions that reduce crime, increase clearance rates, and are cost effective in order to address these circumstances.

This grant announcement will fund national TTA services to more than 30 BJA grantee law enforcement agencies (and their selected research partners) to test and implement solutions that are analysis-driven and methodically assessed. Current SPI agencies are addressing gun violence, retaliatory violence, residential burglaries, robberies (commercial and street), and other chronic or emerging problems that regularly confront law enforcement. BJA intends that SPI results—defined as a plausible, scientific finding that a solution worked to reduce crime, did not work to reduce crime, or had no effect on reducing crime—will inform solutions and serve as models to other law enforcement agencies facing similar crime problems. SPI sites using a more rigorous research model may be considered for OJP’s www.crimesolutions.gov, a web site designed to inform practitioners and policy makers about what works in criminal justice, juvenile justice, and crime victim services.

Some agency examples of SPI results include:

- Offender-based programs centered on violent crime micro-spots resulted in crime reductions while foot patrols did not in Philadelphia.
- Problem-solving teams produced reductions in robberies and violent offenses in Boston.
- Precise place- and offender-based strategies resulted in a 22-percent homicide reduction in the Newton Division of the Los Angeles Police Department.
- Place-based, crime prevention by environmental design tactics reduced thefts and calls for service at high-traffic convenience stores in Glendale, Arizona.

To read more about agency results and to view full site reports, visit the SPI web site at www.smartpolicinginitiative.com. This web site provides information and resources to BJA SPI agency participants and to the nation’s law enforcement community.

For examples of research on police and crime reduction, view the George Mason University’s Evidence-Based Policing Matrix©, gemini.gmu.edu/cebcp/Matrix.html, which is a research-to-practice translation tool that categorizes and visualizes all experimental and quasi-experimental research on police and crime reduction.

Goals, Objectives, and Deliverables

The goal of the SPI TTA Program is to support the needs of the local SPI sites and to ensure that results are achieved. The objectives of the SPI TTA Program are to:

- Assist current and future SPI sites to successfully implement data-driven and problem-solving activities in their efforts to reduce crime.
- Improve and enhance their understanding of the SPI program goals and objectives.
- Engage proactively with SPI sites to assess progress, address challenges, and identify solutions.
- Communicate regularly with BJA to assess the impact of TTA services on SPI program goals and individual site progress.
BJA is seeking applications to provide national TTA to existing and future SPI grantees (and other agencies upon BJA request) on data and analysis driven law enforcement strategies.

Applicants should address how they will produce the following deliverables:

- Provide ongoing TTA (both remote and onsite) to all SPI grantees throughout the duration of their BJA grant awards.
- Develop and deliver content for data- and analysis-driven law enforcement training and employ a variety of training delivery mechanisms, such as online trainings and other electronic or distance-learning formats, including podcasts, webinars, etc.
- Recruit, maintain, and use a cadre of subject-matter experts (SMEs) to assist departments with SPI project implementation and technical assistance needs\(^1\); schedule and organize training venues; market trainings and recruit participants; administer and oversee implementation of the trainings; coordinate TTA and SME activities with BJA’s National Training and Technical Assistance Center.
- Plan and deliver technical assistance to SPI sites, for example: assisting with research design, brainstorming on available data sources, data analysis challenges, facilitating partnerships with relevant stakeholders, and any other issue that may hinder a site’s progress in achieving a result.
- Assist BJA with ongoing assessment of SPI site progress and produce reports outlining SPI site progress and results.
- Collaborate regularly with the site-selected research partners (designated by SPI law enforcement agencies).
- Maintain a web site where TTA services and other relevant resources are made available to SPI sites and the law enforcement community.
- Provide technical assistance in translating relevant research into practice.
- Assist BJA in conducting national and/or regional meetings or other educational sessions for existing and other agencies during the 36-month project period.

Applicants may consider partnering with other entities to garner the necessary expertise outlined in this grant announcement. Successful applicants must demonstrate the ability to provide the support, but also to identify, understand, and translate the research findings and evidence-based practices.

BJA TTA providers are required to coordinate all TTA activities with BJA’s National Training and Technical Assistance Center (NTTAC). The precise requirements and protocols are still under development, but once completed, the successful applicant will be required to comply with these protocols in order to ensure coordinated delivery of services among TTA providers and effective use of BJA TTA grant funding. BJA reserves the right to reasonably modify these protocols at any time at its discretion.

The TTA provider also will be required to participate in BJA’s GrantStat for specified grantees. Through GrantStat, BJA management and staff examine the performance of the grant programs funded by BJA by tracking grantee or program performance along several key indicators. GrantStat calls for the collection and analysis of performance data and other relevant grant-level

\(^1\) Examples of technical assistance to SPI sites may include: assisting with research design, brainstorming on available data sources, data analysis challenges, facilitating partnerships with relevant stakeholders, and any other issue that may hinder a site’s progress in achieving a result.
information that enables BJA as well as our TTA partners to be held accountable for the grantee’s and program’s performance as measured against the program’s goals and objectives.

**Evidence-Based Programs or Practices**

OJP places a strong emphasis on the use of data and evidence in policy making and program development in criminal justice. OJP is committed to:

- improving the quantity and quality of evidence OJP generates;
- integrating evidence into program, practice, and policy decisions within OJP and the field; and
- improving the translation of evidence into practice.

OJP considers programs and practices to be evidence-based when their effectiveness has been demonstrated by causal evidence, generally obtained through one or more outcome evaluations. Causal evidence documents a relationship between an activity or intervention (including technology) and its intended outcome, including measuring the direction and size of a change, and the extent to which a change may be attributed to the activity or intervention. Causal evidence depends on the use of scientific methods to rule out, to the extent possible, alternative explanations for the documented change. The strength of causal evidence, based on the factors described above, will influence the degree to which OJP considers a program or practice to be evidence-based. OJP’s CrimeSolutions.gov web site is one resource that applicants may use to find information about evidence-based programs in criminal justice, juvenile justice, and crime victim services.

**Amount and Length of Awards**

BJA expects to make one award. Applicants may request up to $750,000 for a 36 month project period. The project start date should be on or after October 1, 2013.

The award is subject to the availability of appropriated funds and to any modifications or additional requirements that may be imposed by law.

**Budget Information**

**Limitation on Use of Award Funds for Employee Compensation; Waiver**

With respect to any award of more than $250,000 made under this solicitation, recipients may not use federal funds to pay total cash compensation (salary plus cash bonuses) to any employee of the award recipient at a rate that exceeds 110 percent of the maximum annual salary payable to a member of the Federal Government’s Senior Executive Service (SES) at an agency with a Certified SES Performance Appraisal System for that year. The 2012 salary table for SES employees is available at www.opm.gov/oca/12tables/indexSES.asp. Note: A recipient may compensate an employee at a greater rate, provided the amount in excess of this compensation limitation is paid with non-federal funds. (Any such additional compensation will not be considered matching funds where match requirements apply.)

The Assistant Attorney General (AAG) for OJP may exercise discretion to waive, on an individual basis, the limitation on compensation rates allowable under an award. An applicant requesting a waiver should include a detailed justification in the budget narrative of the
application. Unless the applicant submits a waiver request and justification with the application, the applicant should anticipate that OJP will request the applicant to adjust and resubmit the budget.

The justification should include the particular qualifications and expertise of the individual, the uniqueness of the service the individual will provide, the individual's specific knowledge of the program or project being undertaken with award funds, and a statement explaining that the individual's salary is commensurate with the regular and customary rate for an individual with his/her qualifications and expertise, and for the work to be done.

**Minimization of Conference Costs**

OJP encourages applicants to review the OJP guidance on conference approval, planning, and reporting that is available on the OJP web site at www.ojp.gov/funding/confcost.htm. This guidance sets out the current OJP policy, which requires all funding recipients that propose to hold or sponsor conferences (including meetings, trainings, and other similar events) to minimize costs, requires OJP review and prior written approval of most conference costs for cooperative agreement recipients (and certain costs for grant recipients), and generally prohibits the use of OJP funding to provide food and beverages at conferences. The guidance also sets upper limits on many conference costs, including facility space, audio/visual services, logistical planning services, programmatic planning services, and food and beverages (in the rare cases where food and beverage costs are permitted at all).

Prior review and approval of conference costs can take time (see the guidance for specific deadlines), and applicants should take this into account when submitting proposals. Applicants also should understand that conference cost limits may change and that they should check the guidance for updates before incurring such costs.

**Note on food and beverages**: OJP may make exceptions to the general prohibition on using OJP funding for food and beverages, but will do so only in rare cases where food and beverages are not otherwise available (e.g., in extremely remote areas); the size of the event and capacity of nearby food and beverage vendors would make it impractical to not provide food and beverages; or a special presentation at a conference requires a plenary address where conference participants have no other time to obtain food and beverages. Any such exception requires OJP’s prior written approval. The restriction on food and beverages does not apply to water provided at no cost, but does apply to any and all other refreshments, regardless of the size or nature of the meeting. Additionally, this restriction does not affect direct payment of per diem amounts to individuals in a travel status under your organization’s travel policy.

**Costs Associated with Language Assistance (if applicable)**

If an applicant proposes a program or activity that would deliver services or benefits to individuals, the costs of taking reasonable steps to provide meaningful access to those services or benefits for individuals with limited English proficiency may be allowable. Reasonable steps to provide meaningful access to services or benefits may include interpretation or translation services where appropriate.

For additional information, see the "Civil Rights Compliance" section of the OJP "Other Requirements for OJP Applications" web page at www.ojp.usdoj.gov/funding/other_requirements.htm.
Performance Measures

To assist the Department with fulfilling its responsibilities under the Government Performance and Results Act of 1993 (GPRA), Public Law 103-62, and the GPRA Modernization Act of 2010, Public Law 111–352, applicants that receive funding under this solicitation must provide data that measure the results of their work done under this solicitation. OJP will require any award recipient, post award, to provide the data requested in the “Data Grantee Provides” column so that OJP can calculate values for the “Performance Measures” column. The award recipient will be required to provide the relevant data by submitting quarterly performance metrics through BJA’s online Performance Management Tool (PMT) located at www.bjaperformancetools.org. The following measures are some of the core performance measures for this solicitation, but applicants should examine the complete list at www.bja.gov/Funding/BJATTAMeasures.pdf.

<table>
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<tr>
<th>Objective</th>
<th>Performance Measure(s)</th>
<th>Data Grantee Provides</th>
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<tbody>
<tr>
<td>Assist SPI grant recipients to implement solutions to chronic crime problems through the provision of training and technical assistance in the form of:</td>
<td>Number of participants who attend the training</td>
<td>For the current reporting period:</td>
</tr>
<tr>
<td>• In-person training</td>
<td>Percentage of participants who successfully completed the training</td>
<td>Number of individuals who participated in or received:</td>
</tr>
<tr>
<td>• Web-based learning</td>
<td>Percentage of participants who completed the training who rated the training as satisfactory or better</td>
<td>• In-person training</td>
</tr>
<tr>
<td>• Distance learning using CD/DVDs</td>
<td>Percentage of participants who reported that the training provided information that could be utilized in their job</td>
<td>• Web-based training</td>
</tr>
<tr>
<td>• Developing or revising training curricula</td>
<td>Percentage of participants trained and subsequently demonstrated performance improvement</td>
<td>• Distance learning using CDs or DVDs</td>
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<td></td>
<td>Percent of agencies/ organizations that rated the training as satisfactory or better</td>
<td>Number of individuals who:</td>
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<tr>
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<td></td>
<td>• Completed an evaluation at the conclusion of the training program</td>
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<td></td>
<td></td>
<td>• Reported satisfaction with the content of the training</td>
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<td>• Reported satisfaction with the delivery of the training</td>
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<tr>
<td></td>
<td></td>
<td>• Reported that the training provided information that could be utilized in their job</td>
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<td></td>
<td>Number of individuals who:</td>
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<td></td>
<td></td>
<td>• Completed a pre- and post-test</td>
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<td>• Scored higher on the post-test than on the pre-test</td>
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<td></td>
<td></td>
<td>Number of agencies/organizations that:</td>
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<tr>
<td></td>
<td></td>
<td>• Received training materials on CD or DVD</td>
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<td></td>
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<td>• Received training materials in some other format</td>
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<td></td>
<td></td>
<td>• Responded to the satisfaction survey</td>
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<td></td>
<td>• Rated the materials as satisfactory or better</td>
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<td></td>
<td></td>
<td>• Indicated that the materials met their training needs</td>
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<tr>
<td>Number of curricula developed</td>
<td>Number of training curricula:</td>
<td></td>
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<td>------------------------------</td>
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<td></td>
</tr>
<tr>
<td>Number of curricula that were pilot tested</td>
<td>• Developed</td>
<td></td>
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<tr>
<td>Percent of curricula that were revised after pilot testing</td>
<td>• Pilot tested</td>
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<tr>
<td></td>
<td>• Revised after being pilot tested</td>
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**Increase a criminal justice agency’s ability to solve problems and/or modify policies or practices**

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<tr>
<th>Number of agencies receiving technical assistance</th>
<th>For current reporting period:</th>
</tr>
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<tr>
<td>Percent of requesting agencies who rated services as satisfactory or better</td>
<td>• Number of agencies that requested technical assistance</td>
</tr>
<tr>
<td>Percentage of attendees who rated the national and/or regional meetings as satisfactory or better</td>
<td>• Number of agencies that received technical assistance</td>
</tr>
<tr>
<td>Number of deliverables completed</td>
<td>• Number of onsite visits conducted</td>
</tr>
<tr>
<td>Percentage of deliverables that meet expectations as determined by OJP program management</td>
<td>• Number of agencies receiving technical assistance by telephone</td>
</tr>
<tr>
<td></td>
<td>• Contacts made with agencies who requested assistance</td>
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<td></td>
<td>• Number of agencies that completed an evaluation</td>
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<td></td>
<td>• Number of agencies that rated the <em>timeliness</em> of the technical assistance as satisfactory or better</td>
</tr>
<tr>
<td></td>
<td>• Number of agencies that rated the <em>quality</em> of the technical assistance as satisfactory or better</td>
</tr>
<tr>
<td></td>
<td>• Number of meeting attendees who completed an evaluation at the conclusion of the meeting</td>
</tr>
<tr>
<td></td>
<td>• Number of meeting attendees who rated the meeting as satisfactory or better</td>
</tr>
<tr>
<td></td>
<td>• Number of deliverables completed as defined by scope of project</td>
</tr>
<tr>
<td></td>
<td>• Number of deliverables that meet expectations as determined by OJP program management.</td>
</tr>
</tbody>
</table>

OJP does not require applicants to submit performance measures data with their applications. Instead, applicants should discuss in their application their proposed methods for collecting data for performance measures. Refer to the section “What an Application Should Include” on page 10 for additional information.

**Note on Project Evaluations**

Applicants that propose to use funds awarded through this solicitation to conduct project evaluations should be aware that certain project evaluations (such as systematic investigations designed to develop or contribute to generalizable knowledge) may constitute “research” for purposes of applicable DOJ human subjects protection regulations. However, project evaluations that are intended only to generate internal improvements to a program or service, or are conducted only to meet OJP’s performance measure data reporting requirements likely do not constitute “research.” Applicants should provide sufficient information for OJP to determine...
whether the particular project they propose would either intentionally or unintentionally collect and/or use information in such a way that it meets the DOJ regulatory definition of research.

Research, for the purposes of human subjects protections for OJP-funded programs, is defined as, “a systematic investigation, including research development, testing, and evaluation, designed to develop or contribute to generalizable knowledge” 28 C.F.R. § 46.102(d). For additional information on determining whether a proposed activity would constitute research, see the decision tree to assist applicants on the “Research and the Protection of Human Subjects” section of the OJP “Other Requirements for OJP Applications” web page (www.ojp.usdoj.gov/funding/other_requirements.htm). Applicants whose proposals may involve a research or statistical component also should review the “Confidentiality” section on that Web page.

**Notice of Post-Award FFATA Reporting Requirement**

Applicants should anticipate that OJP will require all recipients (other than individuals) of awards of $25,000 or more under this solicitation, consistent with the Federal Funding Accountability and Transparency Act of 2006 (FFATA), to report award information on any first-tier subawards totaling $25,000 or more, and, in certain cases, to report information on the names and total compensation of the five most highly compensated executives of the recipient and first-tier subrecipients. Each applicant entity must ensure that it has the necessary processes and systems in place to comply with the reporting requirements should it receive funding. Reports regarding subawards will be made through the FFATA Subaward Reporting System (FSRS), found at www.fsrs.gov.

Note also that applicants should anticipate that no subaward of an award made under this solicitation may be made to a subrecipient (other than an individual) unless the potential subrecipient acquires and provides a Data Universal Numbering System (DUNS) number.

**What an Application Should Include**

Applicants should anticipate that if they fail to submit an application that contains all of the specified elements, it may negatively affect the review of their application; and, should a decision be made to make an award, it may result in the inclusion of special conditions that preclude the recipient from accessing or using award funds pending satisfaction of the conditions.

Moreover, applicants should anticipate that applications that are determined to be nonresponsive to the scope of the solicitation, or that do not include the application elements that BJA has designated to be critical, will neither proceed to peer review nor receive further consideration. Under this solicitation, BJA has designated the following application elements as critical: Program Narrative, Budget Detail Worksheet, and Budget Narrative. Applicants may combine the Budget Narrative and the Budget Detail Worksheet in one document. However, if an applicant submits only one document, it must contain both narrative and detail information.

OJP strongly recommends that applicants use appropriately descriptive file names (e.g., “Program Narrative,” “Budget Detail Worksheet and Budget Narrative,” “Timelines,” “Memoranda of Understanding,” “Resumes”) for all attachments. Also, OJP recommends that applicants include resumes in a single file.
1. **Information to Complete the Application for Federal Assistance (SF-424)**

   The SF-424 is a required standard form used as a cover sheet for submission of pre-applications, applications, and related information. Grants.gov and GMS take information from the applicant’s profile to populate the fields on this form. When selecting "type of applicant," if the applicant is a for-profit entity, select "For-Profit Organization" or "Small Business" (as applicable).

2. **Abstract**

   Applications should include a high-quality “Project Abstract” that summarizes the proposed project in 400 words or less. Project abstracts should be—
   - Written for a general public audience.
   - Submitted as a separate attachment with <Project Abstract> as part of its file name.
   - Single-spaced, using a standard 12-point font (Times New Roman) with 1-inch margins.

   As a separate attachment, the project abstract will **not** count against the page limit for the program narrative.

   All project abstracts should follow the detailed template available at [www.ojp.usdoj.gov/funding/Project Abstract Template.pdf](http://www.ojp.usdoj.gov/funding/Project Abstract Template.pdf).

3. **Program Narrative**

   The program narrative should be double-spaced, using a standard 12-point font (Times New Roman is preferred) with 1-inch margins, and must not exceed 10 pages. Number pages “1 of 10,” “2 of 10,” etc.

   If the program narrative fails to comply with these length-related restrictions, BJA may consider such noncompliance in peer review and in final award decisions.

   The following sections should be included as part of the program narrative.
   - **a. Statement of the Problem**
   - **b. Project Design and Implementation**
   - **c. Capabilities and Competencies**
   - **d. Plan for Collecting the Data Required for this Solicitation’s Performance Measures**

   BJA does not require applicants to submit performance measures data with their application. Performance measures are included as an alert that BJA will require successful applicants to submit specific data as part of their reporting requirements. For the application, applicants should indicate an understanding of these requirements and discuss how they will gather the required data, should they receive funding.
4. Budget Detail Worksheet and Budget Narrative

a. Budget Detail Worksheet
   A sample Budget Detail Worksheet can be found at www.ojp.gov/funding/forms/budget_detail.pdf. Applicants that submit their budget in a different format should include the budget categories listed in the sample budget worksheet.

   For questions pertaining to budget and examples of allowable and unallowable costs, see the OJP Financial Guide at www.ojp.usdoj.gov/financialguide/index.htm.

b. Budget Narrative
   The Budget Narrative should thoroughly and clearly describe every category of expense listed in the Budget Detail Worksheet. OJP expects proposed budgets to be complete, cost effective, and allowable (e.g., reasonable, allocable, and necessary for project activities).

   Applicants should demonstrate in their budget narratives how they will maximize cost effectiveness of grant expenditures. Budget narratives should generally describe cost effectiveness in relation to potential alternatives and the goals of the project. For example, a budget narrative should detail why planned in-person meetings are necessary, or how technology and collaboration with outside organizations could be used to reduce costs, without compromising quality.

   The narrative should be mathematically sound and correspond with the information and figures provided in the Budget Detail Worksheet. The narrative should explain how the applicant estimated and calculated all costs, and how they are relevant to the completion of the proposed project. The narrative may include tables for clarification purposes but need not be in a spreadsheet format. As with the Budget Detail Worksheet, the Budget Narrative should be broken down by year.

5. Indirect Cost Rate Agreement (if applicable)
   Indirect costs are allowed only if the applicant has a federally approved indirect cost rate. (This requirement does not apply to units of local government.) Attach a copy of the federally approved indirect cost rate agreement to the application. Applicants that do not have an approved rate may request one through their cognizant federal agency, which will review all documentation and approve a rate for the applicant organization, or, if the applicant’s accounting system permits, costs may be allocated in the direct cost categories. If DOJ is the cognizant federal agency, obtain information needed to submit an indirect cost rate proposal at www.ojp.usdoj.gov/funding/pdfs/indirect_costs.pdf.

6. Additional Attachments

a. Project Timeline
   Attach a Project Timeline (with an estimated start date of October 1, 2013) that identifies milestones, numerically listed deliverables, and who is responsible for each activity.

b. Applicant disclosure of pending applications
   Applicants are to disclose whether they have pending applications for federally funded assistance that include requests for funding to support the same project being proposed
under this solicitation and will cover the identical cost items outlined in the budget narrative and worksheet in the application under this solicitation. The disclosure should include both direct applications for federal funding (e.g., applications to federal agencies) and indirect applications for such funding (e.g., applications to State agencies that will be subawarding federal funds).

OJP seeks this information to help avoid any inappropriate duplication of funding. Leveraging multiple funding sources in a complementary manner to implement comprehensive programs or projects is encouraged and is not seen as inappropriate duplication.

Applicants that have pending applications as described above are to provide the following information about pending applications submitted within the last 12 months:

- the federal or state funding agency
- the solicitation name/project name
- the point of contact information at the applicable funding agency

<table>
<thead>
<tr>
<th>Federal or State Funding Agency</th>
<th>Solicitation Name/Project Name</th>
<th>Name/Phone/E-mail for Point of Contact at Funding Agency</th>
</tr>
</thead>
<tbody>
<tr>
<td>DOJ/COPS</td>
<td>COPS Hiring Program</td>
<td>Jane Doe, 202/000-0000; <a href="mailto:jane.doe@usdoj.gov">jane.doe@usdoj.gov</a></td>
</tr>
<tr>
<td>HHS/ Substance Abuse &amp; Mental Health Services Administration</td>
<td>Drug Free Communities Mentoring Program/ North County Youth Mentoring Program</td>
<td>John Doe, 202/000-0000; <a href="mailto:john.doe@hhs.gov">john.doe@hhs.gov</a></td>
</tr>
</tbody>
</table>

Applicants should include the table as a separate attachment, with the file name “Disclosure of Pending Applications,” to their application. Applicants that do not have pending applications as described above are to include a statement to this effect in the separate attachment page. (e.g., “[Applicant Name] does not have pending applications submitted within the last 12 months for federally funded assistance that include requests for funding to support the same project being proposed under this solicitation and will cover the identical cost items outlined in the budget narrative and worksheet in the application under this solicitation.”)

c. **Research and Evaluation Independence and Integrity**

If a proposal involves research and/or evaluation, regardless of the proposal’s rating under the selection criteria, in order to receive funds, the applicant’s proposal must demonstrate research/evaluation independence, including appropriate safeguards to ensure research/evaluation objectivity and integrity.

For purposes of this solicitation, research and evaluation independence and integrity pertains to ensuring that the design, conduct, or reporting of research/evaluation funded by BJA grants, cooperative agreements, or contracts will not be biased by any personal or financial conflict of interest on the part of the investigators responsible for the research/evaluation or on the part of the applicant organization. Conflicts can be either actual or apparent. Examples of potential investigator (or other personal) conflict situations may include where an investigator would be in a position to evaluate a spouse’s work
product (actual conflict), or where an investigator would be in a position to evaluate the work of a former colleague (apparent conflict). With regard to potential organizational conflicts of interest, as one example, generally an organization could not be given a grant to evaluate a project if that organization had itself provided substantial prior technical assistance to that project, as the organization in such an instance would appear to be evaluating the effectiveness of its own prior work. The key is whether a reasonable person understanding all of the facts would be able to have confidence that the results of any research/evaluation project are objective and reliable. Any outside personal or financial interest that casts doubt on that objectivity and reliability is a problem.

In the attachment dealing with research and evaluation independence and integrity, the applicant should explain the process and procedures that the applicant has put in place to identify and eliminate (or, at the very least, mitigate) potential personal or financial conflicts of interest on the part of its staff, consultants, and/or subrecipients. It should also identify any potential organizational conflicts of interest on the part of the applicant with regard to the proposed research/evaluation. If the applicant reasonably believes that no potential personal or organizational conflicts of interest exist, then the applicant should provide a brief narrative explanation of how and why it reached that conclusion.

Where potential personal or organizational conflicts of interest exist, in the attachment, the applicant should identify the safeguards the applicant has or will put in place to eliminate, mitigate, explain, or otherwise address those conflicts of interest.

Considerations in assessing research and evaluation independence and integrity will include, but may not be limited to, the adequacy of the applicant’s efforts to identify factors that could affect the objectivity/integrity of the proposed staff and/or the organization in carrying out the research, development, or evaluation activity; and the adequacy of the applicant’s existing or proposed remedies to control any such factors.

7. **Other Standard Forms**

   Additional forms that OJP may require in connection with an award are available on OJP’s funding page at [www.ojp.usdoj.gov/funding/forms.htm](http://www.ojp.usdoj.gov/funding/forms.htm). For successful applicants, receipt of funds may be contingent upon submission of all necessary forms. Note in particular the following forms:

   a. **Standard Assurances**
      Applicants must read, certify, and submit this form in GMS prior to the receipt of any award funds.

   b. **Certifications Regarding Lobbying; Debarment, Suspension and Other Responsibility Matters; and Drug-Free Workplace Requirements**
      Applicants must read, certify, and submit in GMS prior to the receipt of any award funds.

   c. **Accounting System and Financial Capability Questionnaire**
      Any applicant (other than an individual) that is a non-governmental entity and that has not received any award from OJP within the past 3 years, must download, complete, and submit this form.

   *These OJP Standard Assurances and Certifications are forms which applicants accept in GMS. They are not additional forms to be uploaded at the time of application submission.*
Selection Criteria

1. **Statement of the Problem (15 percent of 100)**
   
   Provide an overview of data-driven and evidence-based policing and its relevance to contemporary crime problems. Describe generally both successes and challenges to fostering research and police practitioner partnerships. Describe the role of crime analysis or analytical capacity in implementing a Smart Policing project. Describe generally the need for training and technical assistance among local jurisdictions in an effort to achieve results as described in this grant announcement.

2. **Project Design and Implementation (40 percent of 100)**
   
   Describe project objectives that are linked to meaningful and measurable outcomes consistent with crime prevention and the delivery of quality police services. Include a comprehensive timeline that identifies milestones, numerically listed deliverables, and who is responsible for each activity. Describe how the training and technical assistance will encompass data-driven and evidence-based practices or will be based upon research knowledge and/or data. Describe how the applicant will identify and assess training and technical assistance needs for individual grantee sites. Explain how the applicant will work with police departments and their research partners to promote and to sustain the use and integration of data-driven and evidenced-based decision making department-wide. Identify methods to promote the results of the SPI grantees.

3. **Capabilities and Competencies (30 percent of 100)**
   
   Fully describe capabilities and the competencies of the staff assigned to develop and deliver training and technical assistance nationwide as outlined in the Goals, Objectives, and Deliverables section of this solicitation. Applicants must demonstrate experience in: developing data-driven and evidence-based crime policy; engaging in research on criminal justice questions; evaluating and assessing crime prevention interventions; and serving as a resource on data-driven and evidence-based practices to practitioners and the law enforcement community. The applicant must demonstrate capacity to deliver training and technical assistance services on a national basis.

4. **Plan for Collecting the Data Required for this Solicitation’s Performance Measures (5 percent)**
   
   Describe the process for measuring project performance. Identify who will collect the data, who is responsible for performance measurement, and how the information will be used to guide and assess the program. Describe process to accurately report implementation findings.

5. **Budget (10 percent of 100)**
   
   Provide a budget that is complete, cost effective, and allowable (e.g., reasonable, allocable, and necessary for project activities). Budget narratives should generally demonstrate how applicants will maximize cost effectiveness of grant expenditures. Budget narratives should demonstrate cost effectiveness in relation to potential alternatives and the goals of the project.2

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2 Generally speaking, a reasonable cost is a cost that, in its nature or amount, does not exceed that which would be incurred by a prudent person under the circumstances prevailing at the time the decision was made to incur the costs.
Review Process

OJP is committed to ensuring a fair and open process for awarding grants. BJA reviews the application to make sure that the information presented is reasonable, understandable, measurable, and achievable, as well as consistent with the solicitation.

Peer reviewers will review the applications submitted under this solicitation that meet basic minimum requirements. BJA may use either internal peer reviewers, external peer reviewers, or a combination, to review the applications. An external peer reviewer is an expert in the subject matter of a given solicitation who is NOT a current DOJ employee. An internal reviewer is a current DOJ employee who is well-versed or has expertise in the subject matter of this solicitation. A peer review panel will evaluate, score, and rate applications that meet basic minimum requirements. Peer reviewers' ratings and any resulting recommendations are advisory only. In addition to peer review ratings, considerations for award recommendations and decisions may include, but are not limited to, underserved populations, geographic diversity, strategic priorities, past performance, and available funding.

The Office of the Chief Financial Officer (OCFO), in consultation with BJA reviews applications for potential discretionary awards to evaluate the fiscal integrity and financial capability of applicants, examines proposed costs to determine if the Budget Detail Worksheet and Budget Narrative accurately explain project costs, and determines whether costs are reasonable, necessary, and allowable under applicable federal cost principles and agency regulations.

Absent explicit statutory authorization or written delegation of authority to the contrary, all final award decisions will be made by the Assistant Attorney General, who may consider factors including, but not limited to, underserved populations, geographic diversity, strategic priorities, past performance, and available funding when making awards.

Additional Requirements

Applicants selected for awards must agree to comply with additional legal requirements upon acceptance of an award. OJP encourages applicants to review the information pertaining to these additional requirements prior to submitting an application. Additional information for each requirement can be found at www.ojp.usdoj.gov/funding/other_requirements.htm.

- Civil Rights Compliance
- Civil Rights Compliance Specific to State Administering Agencies
- Faith-Based and Other Community Organizations
- Confidentiality
- Research and the Protection of Human Subjects
- Anti-Lobbying Act
- Financial and Government Audit Requirements
• National Environmental Policy Act (NEPA)
• DOJ Information Technology Standards (if applicable)
• Single Point of Contact Review
• Non-Supplanting of State or Local Funds
• Criminal Penalty for False Statements
• Compliance with Office of Justice Programs Financial Guide
• Suspension or Termination of Funding
• Nonprofit Organizations
• For-profit Organizations
• Government Performance and Results Act (GPRA)
• Rights in Intellectual Property
• Federal Funding Accountability and Transparency Act of 2006 (FFATA)
• Awards in Excess of $5,000,000 – Federal Taxes Certification Requirement
• Policy and Guidance for Conference Approval, Planning, and Reporting
• OJP Training Guiding Principles for Grantees and Subgrantees

How To Apply

Applicants must submit applications through Grants.gov. Applicants must first register with Grants.gov in order to submit an application through Grants.gov, a “one-stop storefront” to find federal funding opportunities and apply for funding. Find complete instructions on how to register and submit an application at www.Grants.gov. Applicants that experience technical difficulties during this process should call the Grants.gov Customer Support Hotline at 800-518-4726 or 606–545–5035, 24 hours a day, 7 days a week, except federal holidays. Registering with Grants.gov is a one-time process; however, processing delays may occur, and it can take several weeks for first-time registrants to receive confirmation and a user password. OJP encourages applicants to register several weeks before the application submission deadline. In addition, OJP urges applicants to submit applications 72 hours prior to the application due date to allow time to receive validation messages or rejection notifications from Grants.gov, and to correct in a timely fashion any problems that may have caused a rejection notification.

Note: BJA encourages all prospective applicants to sign up for Grants.gov email notifications regarding this solicitation. If this solicitation is cancelled or modified, individuals who sign up with Grants.gov for email updates will be notified.
All applicants are required to complete the following steps:

1. **Acquire a Data Universal Numbering System (DUNS) number.** In general, the Office of Management and Budget requires that all applicants (other than individuals) for federal funds include a DUNS number in their applications for a new award or a supplement to an existing award. A DUNS number is a unique nine-digit sequence recognized as the universal standard for identifying and differentiating entities receiving federal funds. The identifier is used for tracking purposes and to validate address and point of contact information for federal assistance applicants, recipients, and subrecipients. The DUNS number will be used throughout the grant life cycle. Obtaining a DUNS number is a free, one-time activity. Call Dun and Bradstreet at 866–705–5711 to obtain a DUNS number or apply online at [www.dnb.com](http://www.dnb.com). A DUNS number is usually received within 1-2 business days.

2. **Acquire registration with the System for Award Management (SAM).** SAM replaces the Central Contractor Registration (CCR) database as the repository for standard information about federal financial assistance applicants, recipients, and subrecipients. OJP requires all applicants (other than individuals) for federal financial assistance to maintain current registrations in the SAM database. Applicants must be registered in SAM to successfully register in Grants.gov. (Previously, organizations that had submitted applications via Grants.gov were registered with CCR, as it was a requirement for Grants.gov registration. SAM registration replaces CCR as a pre-requisite for Grants.gov registration.) Applicants must **update or renew their SAM registration annually** to maintain an active status.

   Applicants that were previously registered in the CCR database must, at a minimum:
   - Create a SAM account;
   - Log in to SAM and migrate permissions to the SAM account (all the entity registrations and records should already have been migrated).

   Applicants that were not previously registered in the CCR database must register in SAM prior to registering in Grants.gov. Information about SAM registration procedures can be accessed at [www.sam.gov](http://www.sam.gov).

3. **Acquire an Authorized Organization Representative (AOR) and a Grants.gov username and password.** Complete the AOR profile on Grants.gov and create a username and password. The applicant organization’s DUNS number must be used to complete this step. For more information about the registration process, go to [www.grants.gov/applicants/get_registered.jsp](http://www.grants.gov/applicants/get_registered.jsp).

4. **Acquire confirmation for the AOR from the E-Business Point of Contact (E-Biz POC).** The E-Biz POC at the applicant organization must log into Grants.gov to confirm the applicant organization’s AOR. Note that an organization can have more than one AOR.

5. **Search for the funding opportunity on Grants.gov.** Use the following identifying information when searching for the funding opportunity on Grants.gov. The Catalog of Federal Domestic Assistance (CFDA) number for this solicitation is 16.751, titled “Edward Byrne Memorial Competitive Grant Program,” and the funding opportunity number is BJA-2013-3562.
6. **Complete the Disclosure of Lobbying Activities.** All applicants must complete this information. Applicants that expend any funds for lobbying activities must provide the detailed information requested on the form, *Disclosure of Lobbying Activities (SF-LLL)*. Applicants that do not expend any funds for lobbying activities should enter “N/A” in the required highlighted fields.

7. **Submit an application consistent with this solicitation by following the directions in Grants.gov.** Within 24–48 hours after submitting the electronic application, the applicant should receive an e-mail validation message from Grants.gov. The message will state whether the application has been received and validated, or rejected due to errors, with an explanation. **Important:** OJP urges applicants to submit applications **at least 72 hours prior** of the application due date to allow time to receive validation messages or rejection notifications from Grants.gov, and to correct in a timely fashion any problems that may have caused a rejection notification.

**Note:** Grants.gov only permits the use of specific characters in names of attachment files. Valid file names may only include the following characters: A-Z, a-z, 0-9, underscore (_), hyphen (-), space, and period. Grants.gov will forward the application to OJP’s Grants Management System (GMS). GMS does not accept executable file types as application attachments. These disallowed file types include, but are not limited to, the following extensions: ".com," ".bat," ".exe," ".vbs," ".cfg," ".dat," ".db," ".dbf," ".dll," ".ini," ".log," ".ora," ".sys," and ".zip."

**Note: Duplicate Applications**
If an applicant submits multiple versions of an application, BJA will review the most recent version submitted.

**Experiencing Unforeseen Grants.gov Technical Issues**

Applicants that experience unforeseen Grants.gov technical issues beyond their control that prevent them from submitting their application by the deadline must e-mail the BJA contact identified in the Contact Information section on page 1 **within 24 hours after the application deadline** and request approval to submit their application. The e-mail must describe the technical difficulties, and include a timeline of the applicant’s submission efforts, the complete grant application, the applicant’s DUNS number, and any Grants.gov Help Desk or SAM tracking number(s). **Note:** BJA does not automatically approve requests. After the program office reviews the submission, and contacts the Grants.gov or SAM Help Desks to validate the reported technical issues, OJP will inform the applicant whether the request to submit a late application has been approved or denied. If the technical issues reported cannot be validated, OJP will reject the application as untimely.

The following conditions are **not** valid reasons to permit late submissions: (1) failure to register in sufficient time, (2) failure to follow Grants.gov instructions on how to register and apply as posted on its Web site, (3) failure to follow each instruction in the OJP solicitation, and (4) technical issues with the applicant’s computer or information technology environment, including firewalls.

Notifications regarding known technical problems with Grants.gov, if any, are posted at the top of the OJP funding Web page at [www.ojp.usdoj.gov/funding/solicitations.htm](http://www.ojp.usdoj.gov/funding/solicitations.htm).
Provide Feedback to OJP on This Solicitation

To assist OJP in improving its application and award processes, we encourage applicants to provide feedback on this solicitation, the application submission process, and/or the application review/peer review process. Feedback may be provided to OJPSolicitationFeedback@usdoj.gov.

IMPORTANT: This email is for feedback and suggestions only. Replies are not sent from this mailbox. If you have specific questions on any program or technical aspect of the solicitation, you must directly contact the appropriate number or email listed on the front of this solicitation document. These contacts are provided to help ensure that you can directly reach an individual who can address your specific questions in a timely manner.

If you are interested in being a reviewer for other OJP grant applications, please email your resume to ojppeerreview@lmbps.com. The OJP Solicitation Feedback email account will not forward your resume. Note: Neither you nor anyone else from your organization can be a peer reviewer in a competition in which you or your organization have submitted an application.
Application Checklist

FY 2013 Smart Policing Initiative Training and Technical Assistance Program

This application checklist has been created to assist in developing an application.

Eligibility Requirement:
_____ The federal amount requested is within the allowable limit(s) of $750,000.

What an Application Should Include:
_____ Application for Federal Assistance (SF-424) (see page 11)
_____ Program Narrative* (see page 11)
_____ Budget Detail Worksheet* (see page 12)
_____ Budget Narrative* (see page 12)
_____ Disclosure of Lobbying Activities (SF-LLL) (see page 19)
_____ Indirect Cost Rate Agreement (if applicable) (see page 12)
_____ Project Timeline (see page 12)
_____ Disclosure of Pending Applications (see page 12)
_____ Research and Evaluation Independence and Integrity (see page 13)
_____ Other Standard Forms as applicable (see page 14), including:
    _____ Accounting System and Financial Capability Questionnaire (if applicable)

*These elements are the basic minimum requirements for applications. Applications that do not include these elements shall neither proceed to peer review nor receive further consideration by BJA.