This solicitation has been updated. The budget review criteria has been revised to include guidance for applications in the Washington, D.C. region.

Thank you for your attention to this change.
The U.S. Department of Justice (DOJ), Office of Justice Programs (OJP) Bureau of Justice Assistance (BJA) is seeking applications for the Strategies for Policing Innovation (SPI) Program. This program furthers the Department's mission by assisting state, local and tribal jurisdictions in reducing crime and improving the functioning of the criminal justice system, specifically through support for innovative and evidence-based policing practices, more effective information sharing, and multi-agency collaboration. The Strategies for Policing Innovation Program augments the Project Safe Neighborhoods program, which is focused on reducing gun crime and gang violence.

Strategies for Policing Innovation National Training and Technical Assistance Program FY 2019 Competitive Announcement
Applications Due: May 23, 2019

Eligibility

Eligible applicants are limited to any national nonprofit organization, for-profit (commercial) organization (including tribal nonprofit or for-profit organizations), or institution of higher learning (including tribal institutions of higher education) that have expertise and experience in managing training and technical assistance for evidence-based law enforcement programs national in scope. In addition, applicants must show the capacity to provide technical expertise in implementing action research partnerships between law enforcement researchers and practitioners. All recipients and subrecipients (including any for-profit organization) must forgo any profit or management fee.

BJA welcomes applications that involve two or more entities that will carry out the funded federal award activities; however, one eligible entity must be the applicant and the others must be proposed as subrecipients. The applicant must be the entity with primary responsibility for administering the funding and managing the SPI Training and Technical Assistance Program. Only one application per lead applicant will be considered; however, a subrecipient may be part of multiple proposals.

1 For additional information on subawards, see "Budget and Associated Documentation" under Section D. Application and Submission Information.
BJA may elect to make awards for applications submitted under this FY 2019 solicitation in future fiscal years, dependent on, among other considerations, the merit of the applications and on the availability of appropriations.

**Deadline**

Applicants must register with Grants.gov at [https://www.grants.gov/web/grants/home.html](https://www.grants.gov/web/grants/home.html) prior to submitting an application. All applications are due by 11:59 p.m. eastern time on May 23, 2019.

To be considered timely, an application must be submitted by the application deadline using Grants.gov, and the applicant must have received a validation message from Grants.gov that indicates successful and timely submission. OJP urges applicants to submit applications at least 72 hours prior to the application due date, to allow time for the applicant to receive validation messages or rejection notifications from Grants.gov, and to correct in a timely fashion any problems that may have caused a rejection notification.

OJP encourages all applicants to read this [Important Notice: Applying for Grants in Grants.gov](https://www.grants.gov/web/grants/home.html).

For additional information, see [How To Apply](https://www.grants.gov/web/grants/how-to-apply.html) in Section D. Application and Submission Information.

**Contact Information**

For technical assistance with submitting an application, contact the Grants.gov Customer Support Hotline at 800–518–4726, 606–545–5035, at [https://www.grants.gov/web/grants/support.html](https://www.grants.gov/web/grants/support.html), or at support@grants.gov. The Grants.gov Support Hotline operates 24 hours a day, 7 days a week, except on federal holidays.

An applicant that experiences unforeseen Grants.gov technical issues beyond its control that prevent it from submitting its application by the deadline must email the contact identified below **within 24 hours after the application deadline** to request approval to submit its application after the deadline. Additional information on reporting technical issues appears under “Experiencing Unforeseen Grants.gov Technical Issues” in the [How To Apply](https://www.grants.gov/web/grants/how-to-apply.html) section.

For assistance with any unforeseen Grants.gov technical issues beyond an applicant’s control that prevent it from submitting its application by the deadline, or any other requirement of this solicitation, contact the National Criminal Justice Reference Service (NCJRS) Response Center, toll-free at 800–851–3420; via TTY at 301–240–6310 (hearing impaired only); by email at grants@ncjrs.gov; fax at 301–240–5830; or web chat at [https://webcontact.ncjrs.gov/ncjchat/chat.jsp](https://webcontact.ncjrs.gov/ncjchat/chat.jsp). The NCJRS Response Center hours of operation are 10:00 a.m. to 6:00 p.m. eastern time, Monday through Friday, 10:00 a.m. to 8:00 p.m. eastern time on the solicitation close date.

Grants.gov number assigned to this solicitation: BJA-15129

Release date: April 8, 2019
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Strategies for Policing Innovation National Training and Technical Assistance Program
CFDA # 16.738

A. Program Description

Overview
The Strategies for Policing Innovation (SPI) National Training and Technical Assistance (TTA) Program provides resources and opportunities to enable police agencies to identify and define their most pressing crime problems and institute lasting operational and organizational changes that foster reliance on and effective use of evidence-based practices, data, and technology.

Recipients of funding under the FY 2019 SPI TTA program will test promising crime prevention, response, and reduction practices; implement evidence-based strategies; improve the effectiveness and efficiency of police agencies' processes and procedures; implement and test justice information sharing technology; and establish a system for evaluating technologies' effectiveness.

SPI augments the Project Safe Neighborhoods (PSN) program, which is focused on reducing violent crime. Applicants must demonstrate a capacity to coordinate proactively with the PSN National TTA providers in order to enhance collaboration, knowledge sharing, and available resources to reduce violent crime.

Statutory Authority
Any awards under this solicitation will be made under statutory authority provided by the Consolidated Appropriations Act, 2019, Public Law No. 116-6, 133 Stat 13, 112.

Project-specific Information
BJA supports the development of initiatives that use data, evidence, and innovation to create crime reduction strategies that are effective and economical. This data-driven approach enables jurisdictions to understand the full nature and extent of the crime challenges they face and to target resources to their highest priorities. SPI increases the use of science in criminal justice operations by leveraging innovative applications of analysis, technology, and evidence-based practices to improve performance and effectiveness while containing costs. SPI sites also have the opportunity to engage a research partner to evaluate the implementation and outcomes of their chosen intervention. Since 2009, BJA has supported SPI in over 60 sites.

The purpose of the FY 2019 SPI TTA solicitation is to select a provider to deliver, nationwide, a wide range of TTA services to agencies participating in the SPI TTA program. These services include, but are not limited to, training sessions and educational sessions developed and conducted by relevant subject matter experts, onsite or remote guidance on problem analysis,

2 For this solicitation, “justice information sharing technology” refers to any technology (hardware and/or software, hosted residentially or remotely) that plays a role in the collection, storage, sharing, and analysis of criminal justice data.
solution development, data analysis, technology implementation, information sharing, evaluation methodology, and other services relevant to the purposes of the SPI TTA Program. SPI agencies will leverage the TTA services solicited through this competitive grant announcement to implement solutions to pressing crime problems and law enforcement organizational challenges that hamper their effectiveness. The services provided should enhance the quality and outcomes of SPI projects.

For 2019, BJA has added a new purpose area that supports the implementation of technology-driven justice information-sharing solutions at the state, local, territorial, and tribal levels in ways that result in significant cost and time savings, as well as enhances criminal justice policies and practices that promote public safety and reduce crime.

The selected TTA partner is expected to work closely with BJA and individual SPI sites to ensure their initiative’s effectiveness and success. Throughout the life of their projects, the SPI TTA Program provides sites with opportunities to participate in information sharing sessions, facilitate peer-to-peer exchanges of information, access subject matter expertise that is relevant to specific SPI agencies, and produce reports on lessons learned from the SPI community.

**Objectives and Deliverables**

BJA seeks a TTA provider with extensive expertise and experience directly related to the goals of the SPI program. The SPI TTA provider must offer training, technical assistance, and guidance that addresses the management, organization, and project implementation needs of SPI grantees. The selected applicant will provide ongoing TTA to existing and future grantees throughout the duration of its SPI award. As of FY 2019, there are 37 active SPI sites, with an average of six new awards made per fiscal year, depending on available appropriations.

Applicants must describe how they will produce the following deliverables:

- Provide ongoing TTA (both remote and onsite) to existing and future SPI grantees throughout the duration of their SPI grant award. Specifically, they must:
  
  o Describe a plan to assess and support new SPI grantees and their research partners’ TTA needs (where applicable) which demonstrates their capacity to engage in sophisticated crime data analysis. Applicants must also describe how they will support the implementation of previously-established TTA plans for existing SPI sites; and detail the framework, methodologies, and timeline that will be used to guide each site’s SPI strategy. At a minimum, the plan shall ensure that assistance is available to grantees related to use of data to validate the nature and extent of crime and drivers of crime; evaluation methodology; research partnership management; identification and application of promising and evidence-based practices; and strategic communication planning for SPI strategy implementation. The plan should also discuss how the TTA provider will evaluate the TTA provided, how peer-to-peer learning opportunities will be encouraged across sites, and how specialized assistance will be provided to enhance responses to precipitous increases in crime, where applicable.

  o Propose a process to provide assistance for the creation and review of action plans for new SPI grant award recipients, which grantee agencies are required to produce within 180 days of receipt of an award. Action plans document projects’ problem analysis, summary of strategies and intended outcomes, refined evaluation methodology, and requests for related training and technical assistance. Action plans should support
individual SPI initiatives, document TTA requests, and prevent significant delays to grantees’ implementation processes. The TTA provider’s review should assist the grantee in achieving a final and approved plan. This TTA activity should be completed immediately following grantee submission and be completed no later than 60 days from initial submission unless otherwise approved by BJA.

- Propose a process to identify and deliver tailored TTA plans for new grantee sites and their research partners, including the proposed method of TTA delivery and timeline for delivery. Any TTA plans must be approved by both BJA and the grantee before implementation, and must address how the TTA program will assist individual sites in sustaining and expanding the use of successful strategies and practices at the completion of the grant period. Applicants should describe how, once TTA plans are approved, they will implement the TTA plan and provide timely and high-quality services. Proposals should clearly describe how the applicant will coordinate with BJA in ongoing analysis and refinement to the TTA efforts for both existing and new SPI sites, assist BJA with ongoing assessment of site progress, and work with BJA to review final project evaluation reports.

- Describe a plan to assist individual SPI grantee organizations in disseminating updates about SPI goals, practices and project progress. Such plans should address how the TTA provider will facilitate consistent project information sharing with key agency components throughout the life of individual SPI projects, with the objective of increasing understanding of the value of evidenced-based practices.

- Describe a plan to assist, as needed, individual SPI grantee organizations in establishing robust crime analysis capabilities in support of their SPI initiative. Such plans may include individual site assessments to determine analytical gaps and needs; the development of recommendations for addressing identified gaps and needs; the identification of technical solutions that enable real-time sharing of crime data and analytical products; the provision of comprehensive training for crime analysts in analytical skills, product development, and real-time analysis; and/or the evaluation of organizational composition and workflow.

- Propose how the applicant will create a TTA team that will be supported by various criminal justice associations, non-profit organization and approximately 50 consultants/subject matter experts (SMEs) with expertise in a wide-range of topics, including:

  - Technology-driven information sharing program implementation, including initiatives related to data linking and identity management, mobile technology operation, data repository integration, and social network analysis
  - Violent crime reduction
  - Crime analysis and data analysis capacity building
  - Investigative practices
  - Evidence based approaches to support responses to individuals with substance abuse and/or mental health disorders
  - Research partnership development
  - Evaluation design, methodology, and advanced data analysis
  - Multi-agency and multi-sector collaboration to enhance public safety
SMEs should be expected to assist SPI grantees with reporting of their performance metrics, review of grantee deliverables, and dissemination of best practices. In support of technology-driven information sharing initiatives, the SPI TTA team must ensure grantees are applying the components of the Global Standards Package (GSP)), which includes the Global Reference Architecture, the National Information Exchange Model, Global Federated Identity and Privilege Management, and the Global Privacy Technology Framework. For more information about GSP, visit https://it.ojp.gov/gsp.

- In close coordination with BJA, plan and conduct national and/or regional meetings, workshops, or other educational sessions for existing and other SPI sites during the project period.

- Create and maintain a dynamic, up-to-date and interactive platform for electronic media to include an SPI website, social media outreach, online newsletter, webinars, and blogging opportunities. Provide online resources, materials, and limited assistance (via phone or email) that is available to both SPI sites and the general public regarding SPI, lessons learned and related issues. Describe how these materials and web platform will be kept current, in terms of substantive information and technology. Access, review, and preserve existing SPI materials and literature and transition, as necessary, to an upgraded and/or new web-based platform under the new cooperative agreement.

- Upon BJA's recommendation and approval, meet and collaborate with other entities, other BJA programs, and other federal agencies to enhance resources and knowledge as well as leverage respective expertise to respond to the needs of the field and to coordinate delivery of services and technical support across offices and departments. Applicants should review OJP policy and guidance on conference approval, planning, and reporting available at ojp.gov/financialguide/DOJ/PostawardRequirements/chapter3.10a.htm to ensure that adequate time is included in the proposed project timeline to accommodate this process.

- Create a materials production plan that aligns with the TTA delivery plan and considers how to best reach SPI sites, including hard copy materials and web-based resources. BJA strongly encourages the use of distance learning opportunities, such as webinars.

- Create and produce various documents and materials that highlight a wide range of SPI site accomplishments and results to be shared across a broad spectrum of audiences (for example, other SPI sites, law enforcement, researchers, and policymakers). Describe what these materials might be and how they will be disseminated widely and contribute to the translation SPI findings into law enforcement practice.

- Submit bi-monthly progress reports to BJA for the duration of the SPI grant, providing information for each project task regarding significant findings and events, problems encountered, suggested solutions, and staff used.

The TTA provider will be required to participate in BJA’s GrantStat and associated processes, by which BJA tracks grantee or program performance along several key indicators. GrantStat calls for the collection and analysis of performance data and other relevant information that enable BJA and TTA partners to be held accountable for the program’s performance as measured against its goals and objectives. It also provides BJA a means to coordinate with the TTA partner to identify and respond to grantee needs. The TTA provider will be required to assist grantees in the collection of performance measure data, in collaboration with the local research partners.
Information on SPI agency participants and resources may be found at www.strategiesforpolicinginnovation.com.

The Objectives and Deliverables are directly related to the performance measures that demonstrate the results of the work completed, as discussed in Section D. Application and Submission Information, under Program Narrative.

Evidence-based Programs or Practices
OJP strongly emphasizes the use of data and evidence in policy making and program development in criminal justice, juvenile justice, and crime victim services. OJP is committed to:

- Improving the quantity and quality of evidence OJP generates.
- Integrating evidence into program, practice, and policy decisions within OJP and the field.
- Improving the translation of evidence into practice.

OJP considers programs and practices to be evidence-based when their effectiveness has been demonstrated by causal evidence, generally obtained through one or more outcome evaluations. Causal evidence documents a relationship between an activity or intervention (including technology) and its intended outcome, including measuring the direction and size of a change, and the extent to which a change may be attributed to the activity or intervention. Causal evidence depends on the use of scientific methods to rule out, to the extent possible, alternative explanations for the documented change. The strength of causal evidence, based on the factors described above, will influence the degree to which OJP considers a program or practice to be evidence-based.

The OJP CrimeSolutions.gov website at https://www.crimesolutions.gov is one resource that applicants may use to find information about evidence-based programs in criminal justice, juvenile justice, and crime victim services.

Information Regarding Potential Evaluation of Programs and Activities
The Department of Justice has prioritized the use of evidence-based programming and deems it critical to continue to build and expand the evidence informing criminal and juvenile justice programs to reach the highest level of rigor possible. Therefore, applicants should note that the Office of Justice Programs may conduct or support an evaluation of the programs and activities funded under this solicitation. Recipients and sub-recipients will be expected to cooperate with program-related assessments or evaluation efforts, including through the collection and provision of information or data requested by OJP (or its designee) for the assessment or evaluation of any activities and/or outcomes of those activities funded under this solicitation. The information or data requested may be in addition to any other financial or performance data already required under this program.

B. Federal Award Information

BJA expects to make one award in the amount of $1,500,000 for a 36-month period of performance to begin on October 1, 2019.
BJA may, in certain cases, provide additional funding in future years to awards made under this solicitation, through continuation awards. In making decisions regarding continuation awards, OJP will consider, among other factors, the availability of appropriations, when the program or project was last competed, OJP’s strategic priorities, and OJP’s assessment of both the management of the award (for example, timeliness and quality of progress reports), and the progress of the work funded under the award.

All awards are subject to the availability of appropriated funds and to any modifications or additional requirements that may be imposed by law.

**Type of Award**

BJA expects to make any award under this solicitation in the form of a cooperative agreement, which is a type of award that provides for OJP to have substantial involvement in carrying out award activities. See Administrative, National Policy, and Other Legal Requirements, under Section F. Federal Award Administration Information, for a brief discussion of what may constitute substantial federal involvement.

**Financial Management and System of Internal Controls**

Award recipients and subrecipients (including recipients or subrecipients that are pass-through entities\(^3\)) must, as described in the Part 200 Uniform Requirements\(^4\) as set out at 2 C.F.R. 200.303:

(a) Establish and maintain effective internal control over the Federal award that provides reasonable assurance that [the recipient (and any subrecipient)] is managing the Federal award in compliance with Federal statutes, regulations, and the terms and conditions of the Federal award. These internal controls should be in compliance with guidance in “Standards for Internal Control in the Federal Government” issued by the Comptroller General of the United States and the “Internal Control Integrated Framework”, issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

(b) Comply with Federal statutes, regulations, and the terms and conditions of the Federal awards.

(c) Evaluate and monitor [the recipient’s (and any subrecipient’s)] compliance with statutes, regulations, and the terms and conditions of Federal awards.

(d) Take prompt action when instances of noncompliance are identified including noncompliance identified in audit findings.

(e) Take reasonable measures to safeguard protected personally identifiable information and other information the Federal awarding agency or pass-through entity designates as sensitive or [the recipient (or any subrecipient)] considers sensitive consistent with applicable Federal, state, local, and tribal laws regarding privacy and obligations of confidentiality.

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\(^3\) For purposes of this solicitation, the phrase “pass-through entity” includes any recipient or subrecipient that provides a subaward (“subgrant”) to a subrecipient (subgrantee) to carry out part of the funded award or program. Additional information on proposed subawards is listed under What an Application Should Include, Section 4c of this solicitation.

\(^4\) The “Part 200 Uniform Requirements” means the DOJ regulation at 2 C.F.R Part 2800, which adopts (with certain modifications) the provisions of 2 C.F.R. Part 200.
To help ensure that applicants understand the applicable administrative requirements and cost principles, OJP encourages prospective applicants to enroll, at no charge, in the DOJ Grants Financial Management Online Training, available at [https://onlinegfmt.training.ojp.gov](https://onlinegfmt.training.ojp.gov). (This training is required for all OJP award recipients.)

Also, applicants should be aware that OJP collects information from applicants on their financial management and systems of internal controls (among other information) which is used to make award decisions. Under [Section D. Application and Submission Information](#), applicants may access and review a questionnaire—the OJP Financial Management and System of Internal Controls Questionnaire—that OJP requires all applicants (other than an individual applying in his/her personal capacity) to download, complete, and submit as part of the application.

### Budget Information

#### Cost Sharing or Matching Requirement

This solicitation does not require a match. However, if a successful application proposes a voluntary match amount, and OJP approves the budget, the total match amount incorporated into the approved budget becomes mandatory and subject to audit.

For additional information on cost sharing and match, see the DOJ Grants Financial Guide at [https://ojp.gov/financialguide/DOJ/PostawardRequirements/chapter3.3b.htm](https://ojp.gov/financialguide/DOJ/PostawardRequirements/chapter3.3b.htm).

#### Pre-agreement Costs (also known as Pre-award Costs)

Pre-agreement costs are costs incurred by the applicant prior to the start date of the period of performance of the federal award.

OJP does not typically approve pre-agreement costs; an applicant must request and obtain the prior written approval of OJP for all such costs. All such costs incurred prior to award and prior to approval of the costs are incurred at the sole risk of the applicant. (Generally, no applicant should incur project costs before submitting an application requesting federal funding for those costs.) Should there be extenuating circumstances that make it appropriate for OJP to consider approving pre-agreement costs, the applicant may contact the point of contact listed on the title page of this solicitation for the requirements concerning written requests for approval. If approved in advance by OJP, award funds may be used for pre-agreement costs, consistent with the recipient’s approved budget and applicable cost principles. See the section on Costs Requiring Prior Approval in the DOJ Grants Financial Guide at [https://ojp.gov/financialguide/DOJ/index.htm](https://ojp.gov/financialguide/DOJ/index.htm) for more information.

#### Limitation on Use of Award Funds for Employee Compensation; Waiver

With respect to any award of more than $250,000 made under this solicitation, a recipient may not use federal funds to pay total cash compensation (salary plus cash bonuses) to any employee of the recipient at a rate that exceeds 110 percent of the maximum annual salary payable to a member of the federal government’s Senior Executive Service (SES) at an agency with a Certified SES Performance Appraisal System for that year. The 2019 salary table for SES employees is available on the Office of Personnel Management website at [https://www.opm.gov/policy-data-oversight/pay-leave/salaries-wages/salary-tables/19Tables/exec/html/ES.aspx](https://www.opm.gov/policy-data-oversight/pay-leave/salaries-wages/salary-tables/19Tables/exec/html/ES.aspx). Note: A recipient may compensate an employee at a

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5 OJP does not apply this limitation on the use of award funds to the nonprofit organizations listed in Appendix VIII to 2 C.F.R. Part 200.
greater rate, provided the amount in excess of this compensation limitation is paid with non-
federal funds. (Non-federal funds used for any such additional compensation will not be
considered matching funds, where match requirements apply.) If only a portion of an
employee’s time is charged to an OJP award, the maximum allowable compensation is equal to
the percentage of time worked times the maximum salary limitation.

The Assistant Attorney General for OJP may exercise discretion to waive, on an individual
basis, this limitation on compensation rates allowable under an award. An applicant that
requests a waiver should include a detailed justification in the Budget Narrative of its
application. An applicant that does not submit a waiver request and justification with its
application should anticipate that OJP will require the applicant to adjust and resubmit the
budget.

The justification should address, in the context of the work the individual would do under the
award, the particular qualifications and expertise of the individual, the uniqueness of a service
the individual will provide, the individual’s specific knowledge of the proposed program or
project, and a statement that explains whether and how the individual’s salary under the award
would be commensurate with the regular and customary rate for an individual with his/her
qualifications and expertise, and for the work he/she would do under the award.

Prior Approval, Planning, and Reporting of Conference/Meeting/Training Costs
OJP strongly encourages every applicant that proposes to use award funds for any conference-,
meeting-, or training-related activity (or similar event) to review carefully—before submitting an
application—the OJP and DOJ policy and guidance on approval, planning, and reporting of such
events, available at
https://www.ojp.gov/financialguide/DOJ/PostawardRequirements/chapter3.10a.htm. OJP policy
and guidance (1) encourage minimization of conference, meeting, and training costs; (2) require
prior written approval (which may affect project timelines) of most conference, meeting, and
training costs for cooperative agreement recipients, as well as some conference, meeting, and
training costs for grant recipients; and (3) set cost limits, which include a general prohibition of
all food and beverage costs.

Costs Associated with Language Assistance (if applicable)
If an applicant proposes a program or activity that would deliver services or benefits to
individuals, the costs of taking reasonable steps to provide meaningful access to those services
or benefits for individuals with limited English proficiency may be allowable. Reasonable steps
to provide meaningful access to services or benefits may include interpretation or translation
services, where appropriate.

For additional information, see the "Civil Rights Compliance" section under “Overview of Legal
Requirements Generally Applicable to OJP Grants and Cooperative Agreements - FY 2018

C. Eligibility Information
For eligibility information, see title page.

For information on cost sharing or match requirements, see Section B, Federal Award
Information.
D. Application and Submission Information

What an Application Should Include
This section describes in detail what an application should include. An applicant should anticipate that if it fails to submit an application that contains all of the specified elements, it may negatively affect the review of its application; and, should a decision be made to make an award, it may result in the inclusion of award conditions that preclude the recipient from accessing or using award funds until the recipient satisfies the conditions and OJP makes the funds available.

Moreover, an applicant should anticipate that an application that OJP determines is nonresponsive to the scope of the solicitation, or that OJP determines does not include the application elements that BJA has designated to be critical, will neither proceed to peer review, nor receive further consideration. For this solicitation, BJA has designated the following application elements as critical: Program Narrative, Budget Detail Worksheet, and Budget Narrative.

NOTE: OJP has combined the Budget Detail Worksheet and Budget Narrative in a single document collectively referred to as the Budget Detail Worksheet. See “Budget Information and Associated Documentation” below for more information about the Budget Detail Worksheet and where it can be accessed.

OJP strongly recommends that applicants use appropriately descriptive file names (e.g., “Program Narrative,” “Budget Detail Worksheet,” “Timelines,” “Memoranda of Understanding,” “Résumés”) for all attachments. Also, OJP recommends that applicants include résumés in a single file.

Please review the “Note on File Names and File Types” under How To Apply to be sure applications are submitted in permitted formats.

1. Information to Complete the Application for Federal Assistance (SF-424)
The SF-424 is a required standard form used as a cover sheet for submission of pre-applications, applications, and related information. Grants.gov and the OJP Grants Management System (GMS) take information from the applicant’s profile to populate the fields on this form. When selecting “type of applicant,” if the applicant is a for-profit entity, select “For-Profit Organization” or “Small Business” (as applicable).

To avoid processing delays, an applicant must include an accurate legal name on its SF-424. On the SF-424, current OJP award recipients, when completing the field for “Legal Name” (box 8a), should use the same legal name that appears on the prior year award document (which is also the legal name stored in OJP’s financial system.) Also, current recipients should enter the Employer Identification Number (EIN) in box 8b exactly as it appears on the prior year award document. An applicant with a current, active award(s) must ensure that its GMS profile is current. If the profile is not current, the applicant should submit a Grant Adjustment Notice updating the information on its GMS profile prior to applying under this solicitation.

A new applicant entity should enter its official legal name in box 8a, its address in box 8d, its EIN in box 8b, and its Data Universal Numbering System (DUNS) number in box 8c of the SF-424. A new applicant entity should attach official legal documents to its application (e.g.,
articles of incorporation, 501(c)(3) status documentation, organizational letterhead, etc.) to confirm the legal name, address, and EIN entered into the SF-424. OJP will use the System for Award Management (SAM) to confirm the legal name and DUNS number entered in the SF-424; therefore, an applicant should ensure that the information entered in the SF-424 matches its current registration in SAM. See the How To Apply section for more information on SAM and DUNS numbers.

Intergovernmental Review: This solicitation (“funding opportunity”) is not subject to Executive Order 12372. (In completing the SF-424, an applicant is to answer question 19 by selecting the response that the “Program is not covered by E.O. 12372.”)

2. Project Abstract
Applications should include a high-quality project abstract that summarizes the proposed project in 400 words or fewer. Project abstracts should be:

- Written for a general public audience.
- Submitted as a separate attachment with “Project Abstract” as part of its file name.
- Single-spaced, using a standard 12-point font (such as Times New Roman) with 1-inch margins.

As a separate attachment, the project abstract will not count against the page limit for the program narrative.

3. Program Narrative
The program narrative must respond to the solicitation (see Project-specific Information on pages 4-8) and the Review Criteria (see pages 32-34) in the order given. The Program Narrative should be double-spaced, using a standard 12-point font (Times New Roman is preferred) with 1-inch margins, and should not exceed 12 pages. Number pages “1 of 12,” “2 of 12,” etc. Charts and graphs may be included in the narrative, and may be single-spaced and feature smaller fonts as necessary to present the included data.

If the Program Narrative fails to comply with these length-related restrictions, BJA may consider such noncompliance in peer review and in final award decisions.

The following sections should be included as part of the Program Narrative6:

a. Statement of the Problem
b. Project Design and Implementation
c. Capabilities and Competencies
d. Plan for Collecting the Data Required for this Solicitation’s Performance Measures
e. Plan for Measuring Program Success to Inform Sustainment

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6 For information on subawards (including the details on proposed subawards that should be included in the application), see “Budget and Associated Documentation” under Section D. Application and Submission Information.
OJP will require each successful applicant to submit regular performance data that demonstrate the results of the work carried out under the award (see “General Information about Post-Federal Award Reporting Requirements” in Section F. Federal Award Administration Information). The performance data directly relate to the goals, objectives, and deliverables identified under “Objectives and Deliverables” in Section A. Program Description.

Applicants should visit OJP’s performance measurement page at www.ojp.gov/performance for an overview of performance measurement activities at OJP.

The application should demonstrate the applicant’s understanding of the performance data reporting requirements for this grant program and detail how the applicant will gather the required data should it receive funding.

Note that applicants are not required to submit performance data with the application. Performance measures information is included as an alert that successful applicants will be required to submit performance data as part of the reporting requirements under an award.

Post-award recipients will be required to submit performance metric data semiannually through BJA’s online Training and Technical Assistance Reporting Portal. More information on reporting requirements can be found at: https://www.bjat raining.org/working-with-nttac/providers.

Below are the performance measures for this solicitation:

<table>
<thead>
<tr>
<th>Objectives</th>
<th>Performance Measure</th>
<th>Data Grantee Provides</th>
</tr>
</thead>
<tbody>
<tr>
<td>Objective 1: Support the development, implementation, and sustainment of</td>
<td>Number of trainings conducted</td>
<td>Number of trainings (by type):</td>
</tr>
<tr>
<td>comprehensive, evidence-based, community-oriented crime strategies in</td>
<td></td>
<td>• In-person</td>
</tr>
<tr>
<td>targeted neighborhoods through training.</td>
<td></td>
<td>• Web-based</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• CD/DVD</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Peer-to-peer</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Workshop</td>
</tr>
<tr>
<td></td>
<td>Number of participants who attended the training</td>
<td>Number of individuals who:</td>
</tr>
<tr>
<td></td>
<td>Percentage of participants who successfully completed</td>
<td>• Attended the training (in-person) or started the training (web-based)</td>
</tr>
<tr>
<td></td>
<td>the training</td>
<td>• Completed the training</td>
</tr>
<tr>
<td></td>
<td>Percentage of participants who rated the training as</td>
<td></td>
</tr>
<tr>
<td></td>
<td>satisfactory or better</td>
<td></td>
</tr>
</tbody>
</table>

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<table>
<thead>
<tr>
<th>Objectives</th>
<th>Performance Measure</th>
<th>Data Grantee Provides</th>
</tr>
</thead>
</table>
| Percentage of participants trained who subsequently demonstrated performance improvement | • Completed an evaluation at the conclusion of the training  
• Completed an evaluation and rated the training as satisfactory or better  
• Completed the post-test with an improved score over their pre-test |                                                                                       |
| Percentage of scholarship recipients surveyed who reported that the training provided information that could be utilized in their job | Number of individuals who:  
• Received a scholarship  
• Completed the training  
• Completed a survey at the conclusion of the training  
• Reported the training provided information that could be utilized in their job |                                                                                       |
| Number of curricula developed                                               | Number of training curricula:  
• Developed  
• Pilot tested  
• Revised after being pilot tested |                                                                                       |
<p>| Number of curricula that were pilot tested                                  |                                                                                       |                                                                                       |
| Percentage of curricula that were revised after pilot testing               |                                                                                       |                                                                                       |</p>
<table>
<thead>
<tr>
<th>Objectives</th>
<th>Performance Measure</th>
<th>Data Grantee Provides</th>
</tr>
</thead>
<tbody>
<tr>
<td>Objective 2: Support the development, implementation, and sustainment of comprehensive, evidence-based, community-oriented crime strategies in targeted neighborhoods through technical assistance.</td>
<td>Percentage of requesting agencies that rated services as satisfactory or better</td>
<td>• Number of onsite visits completed</td>
</tr>
<tr>
<td></td>
<td>Percentage of requesting agencies that were planning to implement one or more recommendations</td>
<td>• Number of reports submitted to requesting agencies after onsite visits</td>
</tr>
<tr>
<td></td>
<td>Percentage of peer visitors who reported that the visit to the other agency was useful in providing information on policies or practices</td>
<td>• Number of requesting agencies that completed an evaluation of services</td>
</tr>
<tr>
<td></td>
<td>Percentage of peer visitors who were planning to implement one or more policies or practices 6 months after they were observed at the visited site</td>
<td>• Number of agencies that rated the services as satisfactory or better (in terms of timeliness and quality)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Number of follow-ups with requesting agencies completed 6 months after onsite visit</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Number of agencies that were planning to implement at least one or more recommendations 6 months after the onsite visit</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Number of peer-to-peer visits completed</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Number of peer visitors who completed an evaluation</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Number of peer visitors who reported that the visit was useful in providing information on policies or practices</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Number of follow-ups with the requesting peer visitor completed 6 months after the peer-to-peer visit</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Number of peer visitors who were planning to implement at least one or more</td>
</tr>
<tr>
<td>Objectives</td>
<td>Performance Measure</td>
<td>Data Grantee Provides</td>
</tr>
<tr>
<td>------------</td>
<td>---------------------</td>
<td>-----------------------</td>
</tr>
<tr>
<td></td>
<td></td>
<td>recommendations 6 months after the onsite visit</td>
</tr>
<tr>
<td>Percentage of requesting agencies of other onsite services that rated the services provided as satisfactory or better</td>
<td>• Number of other onsite services provided&lt;br&gt;• Number of requesting agencies that completed an evaluation of other onsite services&lt;br&gt;• Number of agencies that rated the services as satisfactory or better</td>
<td></td>
</tr>
<tr>
<td>Objective 3: Increase knowledge of SPI grantees and the criminal justice community through the development and dissemination of educational materials.</td>
<td>Number of conferences or advisory/focus groups held</td>
<td>• Number of conferences or advisory/focus groups held&lt;br&gt;• Number of conference or advisory/focus group attendees who completed an evaluation&lt;br&gt;• Number of conference or advisory/focus group attendees who rated the advisory/focus group as satisfactory or better</td>
</tr>
<tr>
<td>Percentage of advisory/focus groups evaluated as satisfactory or better</td>
<td>• Number of publications/resources developed&lt;br&gt;• Number of publications/resources disseminated</td>
<td></td>
</tr>
<tr>
<td>Number of publications developed</td>
<td>• Number of websites developed</td>
<td></td>
</tr>
<tr>
<td>Number of publications disseminated</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Objectives</td>
<td>Performance Measure</td>
<td>Data Grantee Provides</td>
</tr>
<tr>
<td>------------</td>
<td>---------------------</td>
<td>-----------------------</td>
</tr>
<tr>
<td></td>
<td>Percentage increase in the number of visits to websites</td>
<td>• Number of websites maintained&lt;br&gt;• Number of visits to websites during the current reporting period&lt;br&gt;• Number of visits to websites during the previous reporting period</td>
</tr>
<tr>
<td></td>
<td>Percentage of information requests responded to</td>
<td>• Number of information requests&lt;br&gt;• Number of information requests responded to</td>
</tr>
</tbody>
</table>

**Note on Project Evaluations**

An applicant that proposes to use award funds through this solicitation to conduct project evaluations should be aware that certain project evaluations (such as systematic investigations designed to develop or contribute to generalizable knowledge) may constitute “research” for purposes of applicable DOJ human subjects protection regulations. However, project evaluations that are intended only to generate internal improvements to a program or service, or are conducted only to meet OJP’s performance measure data reporting requirements, likely do not constitute “research.” Each applicant should provide sufficient information for OJP to determine whether the particular project it proposes would either intentionally or unintentionally collect and/or use information in such a way that it meets the DOJ definition of research that appears at 28 C.F.R. Part 46 (“Protection of Human Subjects”).

“Research,” for purposes of human subjects protection for OJP-funded programs, is defined as “a systematic investigation, including research development, testing and evaluation, designed to develop or contribute to generalizable knowledge.” 28 C.F.R. 46.102(d).

For additional information on determining whether a proposed activity would constitute research for purposes of human subjects protection, applicants should consult the decision tree in the “Research and the protection of human subjects” section of the “Requirements related to Research” webpage of the "Overview of Legal Requirements Generally Applicable to OJP Grants and Cooperative Agreements - FY 2018 Awards,” available through the OJP Funding Resource Center at [https://ojp.gov/funding/index.htm](https://ojp.gov/funding/index.htm). Every prospective applicant whose application may propose a research or statistical component also should review the “Data Privacy and Confidentiality Requirements” section on that webpage.

**4. Budget and Associated Documentation**

The Budget Detail Worksheet and the Budget Narrative are now combined in a single document collectively referred to as the Budget Detail Worksheet. The Budget Detail Worksheet is a user-friendly, fillable, Microsoft Excel-based document designed to calculate totals. Additionally, the
Excel workbook contains worksheets for multiple budget years that can be completed as necessary. All applicants should use the Excel version when completing the proposed budget in an application, except in cases where the applicant does not have access to Microsoft Excel or experiences technical difficulties. If an applicant does not have access to Microsoft Excel or experiences technical difficulties with the Excel version, then the applicant should use the 508-compliant accessible Adobe Portable Document Format (PDF) version.

Both versions of the Budget Detail Worksheet can be accessed at https://ojp.gov/funding/Apply/Forms/BudgetDetailWorksheet.htm.

a. Budget Detail Worksheet
The Budget Detail Worksheet should provide the detailed computation for each budget line item, listing the total cost of each and showing how it was calculated by the applicant. For example, costs for personnel should show the annual salary rate and the percentage of time devoted to the project for each employee paid with grant funds. The Budget Detail Worksheet should present a complete itemization of all proposed costs.

For questions pertaining to budget and examples of allowable and unallowable costs, see the DOJ Grants Financial Guide at https://ojp.gov/financialguide/DOJ/index.htm.

b. Budget Narrative
The budget narrative should thoroughly and clearly describe every category of expense listed in the Budget Detail Worksheet. OJP expects proposed budgets to be complete, cost effective, and allowable (e.g., reasonable, allocable, and necessary for project activities).

An applicant should demonstrate in its budget narrative how it will maximize cost effectiveness of award expenditures. Budget narratives should generally describe cost effectiveness in relation to potential alternatives and the objectives of the project. For example, a budget narrative should detail why planned in-person meetings are necessary, or how technology and collaboration with outside organizations could be used to reduce costs, without compromising quality.

The budget narrative should be mathematically sound and correspond clearly with the information and figures provided in the Budget Detail Worksheet. The narrative should explain how the applicant estimated and calculated all costs, and how those costs are necessary to the completion of the proposed project. The narrative may include tables for clarification purposes, but need not be in a spreadsheet format. As with the Budget Detail Worksheet, the Budget Narrative should describe costs by year.

c. Information on Proposed Subawards (if any) and on Proposed Procurement Contracts (if any)
Applicants for OJP awards typically may propose to make subawards. Applicants also may propose to enter into procurement contracts under the award.

Whether an action—for federal grants administrative purposes—is a subaward or procurement contract is a critical distinction as significantly different rules apply to subawards and procurement contracts. If a recipient enters into an agreement that is a subaward of an OJP award, specific rules apply—many of which are set by federal statutes and DOJ regulations; others by award conditions. These rules place particular
responsibilities on an OJP recipient for any subawards the OJP recipient may make. The rules determine much of what the written subaward agreement itself must require or provide. The rules also determine much of what an OJP recipient must do both before and after it makes a subaward. If a recipient enters into an agreement that is a procurement contract under an OJP award, a substantially different set of federal rules applies.

OJP has developed the following guidance documents to help clarify the differences between subawards and procurement contracts under an OJP award and outline the compliance and reporting requirements for each. This information can be accessed online at https://ojp.gov/training/training.htm.

- Subawards under OJP Awards and Procurement Contracts under Awards: A Toolkit for OJP Recipients.
- Checklist to Determine Subrecipient or Contractor Classification.
- Sole Source Justification Fact Sheet and Sole Source Review Checklist.

In general, the central question is the relationship between what the third-party will do under its agreement with the recipient and what the recipient has committed (to OJP) to do under its award to further a public purpose (e.g., services the recipient will provide, products it will develop or modify, research or evaluation it will conduct). If a third party will provide some of the services the recipient has committed (to OJP) to provide, will develop or modify all or part of a product the recipient has committed (to OJP) to develop or modify, or will conduct part of the research or evaluation the recipient has committed (to OJP) to conduct, OJP will consider the agreement with the third party a subaward for purposes of federal grants administrative requirements.

This will be true even if the recipient, for internal or other non-federal purposes, labels or treats its agreement as a procurement, a contract, or a procurement contract. Neither the title nor the structure of an agreement determines whether the agreement—for purposes of federal grants administrative requirements—is a subaward or is instead a procurement contract under an award. The substance of the relationship should be given greater consideration than the form of agreement between the recipient and the outside entity.

1. Information on proposed subawards

A recipient of an OJP award may not make subawards ("subgrants") unless the recipient has specific federal authorization to do so. Unless an applicable statute or DOJ regulation specifically authorizes (or requires) subawards, a recipient must have authorization from OJP before it may make a subaward.

A particular subaward may be authorized by OJP because the recipient included a sufficiently-detailed description and justification of the proposed subaward in the Program Narrative, Budget Detail Worksheet, and Budget Narrative as approved by OJP. If, however, a particular subaward is not authorized by federal statute or regulation, and is not approved by OJP, the recipient will be required, post-award, to request and obtain written authorization from OJP before it may make the subaward.

If an applicant proposes to make one or more subawards to carry out the federal award and program, the applicant should: (1) identify (if known) the proposed subrecipient(s),
(2) describe in detail what each subrecipient will do to carry out the federal award and federal program, and (3) provide a justification for the subaward(s), with details on pertinent matters such as special qualifications and areas of expertise. Pertinent information on subawards should appear not only in the Program Narrative, but also in the Budget Detail Worksheet and Budget Narrative.

2. Information on proposed procurement contracts (with specific justification for proposed noncompetitive contracts over $250,000)

Unlike a recipient contemplating a subaward, a recipient of an OJP award generally does not need specific prior federal authorization to enter into an agreement that—for purposes of federal grants administrative requirements—is considered a procurement contract, provided that (1) the recipient uses its own documented procurement procedures and (2) those procedures conform to applicable federal law, including the Procurement Standards of the (DOJ) Part 200 Uniform Requirements (as set out at 2 C.F.R. 200.317 - 200.326). The Budget Detail Worksheet and Budget Narrative should identify proposed procurement contracts. (As discussed above, subawards must be identified and described separately from procurement contracts.)

The Procurement Standards in the Part 200 Uniform Requirements, however, reflect a general expectation that agreements that (for purposes of federal grants administrative requirements) constitute procurement “contracts” under awards will be entered into on the basis of full and open competition. All noncompetitive (sole source) procurement contracts must meet the OJP requirements outlined at https://ojp.gov/training/subawards-procurement.htm. If a proposed procurement contract would exceed the Simplified Acquisition Threshold—currently, $250,000—a recipient of an OJP award may not proceed without competition unless and until the recipient receives specific advance authorization from OJP to use a non-competitive approach for the procurement. An applicant that (at the time of its application) intends—without competition—to enter into a procurement contract that would exceed $250,000 should include a detailed justification that explains to OJP why, in the particular circumstances, it is appropriate to proceed without competition.

If the applicant receives an award, sole source procurements that do not exceed the Simplified Acquisition Threshold (currently $250,000) must have written justification for the noncompetitive procurement action maintained in the procurement file. If a procurement file does not have the documentation that meets the criteria outlined in 2 C.F.R. 200, the procurement expenditures may not be allowable. Sole source procurement over the $250,000 Simplified Acquisition Threshold must have prior approval from OJP using a Sole Source Grant Adjustment Notice (GAN). Written documentation justifying the noncompetitive procurement must be submitted with the GAN and maintained in the procurement file.

d. Pre-Agreement Costs

For information on pre-agreement costs, see Section B. Federal Award Information.

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7 Consistent with the provisions of Office of Management and Budget memorandum, OMB M-18-18, dated June 20, 2018, and entitled, “Implementing Statutory Changes to the Micro-Purchase and the Simplified Acquisition Thresholds for Financial Assistance,” DOJ will allow recipients (and any subrecipients) of awards made under this solicitation to use a simplified acquisition threshold of $250,000 and a micro-purchase threshold of $10,000, for federal grants administrative purposes.
5. **Indirect Cost Rate Agreement (if applicable)**

Indirect costs may be charged to an award only if:

(a) The recipient has a current (unexpired), federally approved indirect cost rate; or

(b) The recipient is eligible to use, and elects to use, the “de minimis” indirect cost rate described in the Part 200 Uniform Requirements, as set out at 2 C.F.R. 200.414(f).

An applicant with a current (unexpired) federally approved indirect cost rate is to attach a copy of the indirect cost rate agreement to the application. An applicant that does not have a current federally approved rate may request one through its cognizant federal agency, which will review all documentation and approve a rate for the applicant entity, or, if the applicant’s accounting system permits, applicants may propose to allocate costs in the direct cost categories.

For assistance with identifying the appropriate cognizant federal agency for indirect costs, please contact the Office of the Chief Financial Officer (OCFO) Customer Service Center at 1–800–458–0786 or at ask.ocfo@usdoj.gov. If DOJ is the cognizant federal agency, applicants may obtain information needed to submit an indirect cost rate proposal at https://www.ojp.gov/funding/Apply/Resources/IndirectCosts.pdf.

Certain OJP recipients have the option of electing to use the “de minimis” indirect cost rate. An applicant that is eligible to use the “de minimis” rate that wishes to use the "de minimis" rate should attach written documentation to the application that advises OJP of both—(1) the applicant’s eligibility to use the “de minimis” rate, and (2) its election to do so. If an eligible applicant elects the “de minimis” rate, costs must be consistently charged as either indirect or direct costs, but may not be double charged or inconsistently charged as both. The "de minimis" rate may no longer be used once an approved federally negotiated indirect cost rate is in place. (No entity that ever has had a federally approved negotiated indirect cost rate is eligible to use the "de minimis" rate.) For the “de minimis” rate requirements (including information on eligibility to elect to use the rate), see the Part 200 Uniform Requirements, at 2 C.F.R. 200.414(f).

6. **Tribal Authorizing Resolution (if applicable)**

A tribe, tribal organization, or third party that proposes to provide direct services or assistance to residents on tribal lands should include in its application a resolution, letter, affidavit, or other documentation, as appropriate, that demonstrates (as a legal matter) that the applicant has the requisite authorization from the tribe(s) to implement the proposed project on tribal lands. In those instances when an organization or consortium of tribes applies for an award on behalf of a tribe or multiple specific tribes, the application should include appropriate legal documentation, as described above, from all tribes that would receive services or assistance under the award. A consortium of tribes for which existing consortium bylaws allow action without support from all tribes in the consortium (i.e., without an authorizing resolution or comparable legal documentation from each tribal governing body) may submit, instead, a copy of its consortium bylaws with the application.

7. **Financial Management and System of Internal Controls Questionnaire (including applicant disclosure of high risk status)**

Every OJP applicant (other than an individual applying in his or her personal capacity) is required to download, complete, and submit the OJP Financial Management and System of Internal Controls Questionnaire (Questionnaire) at
The Questionnaire helps OJP assess the financial management and internal control systems, and the associated potential risks of an applicant as part of the pre-award risk assessment process.

The Questionnaire should only be completed by financial staff most familiar with the applicant's systems, policies, and procedures in order to ensure that the correct responses are recorded and submitted to OJP. The responses on the Questionnaire directly impact the pre-award risk assessment and should accurately reflect the applicant's financial management and internal control system at the time of the application. The pre-award risk assessment is only one of multiple factors and criteria used in determining funding. However, a pre-award risk assessment that indicates that an applicant poses a higher risk to OJP may affect the funding decision and/or result in additional reporting requirements, monitoring, special conditions, withholding of award funds, or other additional award requirements.

Among other things, the form requires each applicant to disclose whether it currently is designated “high risk” by a federal grant-making agency outside of DOJ. For purposes of this disclosure, high risk includes any status under which a federal awarding agency provides additional oversight due to the applicant’s past performance, or other programmatic or financial concerns with the applicant. If an applicant is designated high risk by another federal awarding agency, the applicant must provide the following information:

- The federal awarding agency that currently designates the applicant high risk.
- The date the applicant was designated high risk.
- The high risk point of contact at that federal awarding agency (name, phone number, and email address).
- The reasons for the high risk status, as set out by the federal awarding agency.

OJP seeks this information to help ensure appropriate federal oversight of OJP awards. An applicant that is considered “high risk” by another federal awarding agency is not automatically disqualified from receiving an OJP award. OJP may, however, consider the information in award decisions, and may impose additional OJP oversight of any award under this solicitation (including through the conditions that accompany the award document).

8. Disclosure of Lobbying Activities
Each applicant must complete and submit this information. An applicant that expends any funds for lobbying activities is to provide all of the information requested on the form Disclosure of Lobbying Activities (SF-LLL) posted at https://ojp.gov/funding/Apply/Resources/Disclosure.pdf. An applicant that does not expend any funds for lobbying activities is to enter “N/A” in the text boxes for item 10 (“a. Name and Address of Lobbying Registrant” and “b. Individuals Performing Services”).

9. Applicant Disclosure of Pending Applications
Each applicant is to disclose whether it has (or is proposed as a subrecipient under) any pending applications for federally funded grants or cooperative agreements that (1) include requests for funding to support the same project being proposed in the application under this solicitation, and (2) would cover any identical cost items outlined in the budget submitted to OJP as part of the application under this solicitation. The applicant is to disclose applications
made directly to federal awarding agencies, and also applications for subawards of federal funds (e.g., applications to state agencies that will subaward (“subgrant”) federal funds).

OJP seeks this information to help avoid inappropriate duplication of funding. Leveraging multiple funding sources in a complementary manner to implement comprehensive programs or projects is encouraged and is not seen as inappropriate duplication.

Each applicant that has one or more pending applications as described above is to provide the following information about pending applications submitted within the last 12 months:

- The federal or state funding agency
- The solicitation name/project name
- The point of contact information at the applicable federal or state funding agency

<table>
<thead>
<tr>
<th>Federal or State Funding Agency</th>
<th>Solicitation Name/Project Name</th>
<th>Name/Phone/Email for Point of Contact at Federal or State Funding Agency</th>
</tr>
</thead>
<tbody>
<tr>
<td>DOJ/Office of Community Oriented Policing Services (COPS Office)</td>
<td>COPS Hiring Program</td>
<td>Jane Doe, 202/000-0000; <a href="mailto:jane.doe@usdoj.gov">jane.doe@usdoj.gov</a></td>
</tr>
<tr>
<td>Health and Human Services/Substance Abuse and Mental Health Services Administration</td>
<td>Drug-Free Communities Mentoring Program/ North County Youth Mentoring Program</td>
<td>John Doe, 202/000-0000; <a href="mailto:john.doe@hhs.gov">john.doe@hhs.gov</a></td>
</tr>
</tbody>
</table>

Each applicant should include the table as a separate attachment to its application. The file should be named “Disclosure of Pending Applications.” The applicant’s Legal Name on the application must match the entity named on the disclosure of pending applications statement.

Any applicant that does not have any pending applications as described above is to submit, as a separate attachment, a statement to this effect: “[Applicant Name on SF-424] does not have (and is not proposed as a subrecipient under) any pending applications submitted within the last 12 months for federally funded grants or cooperative agreements (or for subawards under federal grants or cooperative agreements) that request funding to support the same project being proposed in this application to OJP and that would cover any identical cost items outlined in the budget submitted as part of this application.”

10. Applicant Disclosure and Justification – DOJ High Risk Grantees

An applicant that is designated as a DOJ High Risk Grantee is to submit, as a separate attachment to its application, information that OJP will use, among other pertinent information, to determine whether it will consider or select the application for an award under

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8 A “DOJ High Risk Grantee” is a recipient that has received a DOJ High-Risk designation based on a documented history of unsatisfactory performance, financial instability, management system or other internal control deficiencies, or noncompliance with award terms and conditions on prior awards, or that is otherwise not responsible.
this solicitation. The file should be named "DOJ High Risk Grantee Applicant Disclosure and Justification." (See, also, Application Review Information, for a brief discussion of how such information may considered in the application review process.)

OJP constantly seeks to optimize its investments in criminal- and juvenile justice-focused programs and activities, increase program effectiveness, and maximize the return – and program impact – from limited programmatic resources. Therefore, OJP may remove from consideration or not select for award a "DOJ High Risk Grantee" applicant that is determined to pose a substantial risk of program implementation failure. In making such determinations, OJP will consider one or more of the following factors: the applicant's lack of sufficient progress in addressing required corrective actions necessary for removal of the DOJ High Risk Grantee designation; the nature and severity of the issues leading to or accompanying the applicant's DOJ High Risk Grantee designation; or the applicant's expected ability to manage grant funds and achieve grant goals and objectives.

In this attachment, the applicant is to provide any additional information or justification – especially with regard to corrective actions yet to be implemented (as of the application date) – that may help demonstrate how the applicant has addressed or otherwise mitigated such uncorrected matters, such that any negative impact on the proposed program and its implementation would be immaterial or would be significantly reduced or eliminated. (To the extent that the applicant believes that any of the information provided pursuant to this disclosure may be confidential in nature, the applicant should specifically identify it.)

11. Additional Attachments

a. **Timeline**
   Attach a project timeline that includes each project objective, activity, expected completion date, and responsible person or organization.

b. **Résumés**
   Attach the résumés of key project staff and the identified research partner(s), where applicable.

c. **Applicant Disclosure of Proposed Subrecipients**
   Attach a list of proposed subrecipients of grant funding, if applicable, that includes the name, organizational affiliation, and location of the proposed subrecipient entity.

d. **Research and Evaluation Independence and Integrity**
   If an application proposes research (including research and development) and/or evaluation, the applicant must demonstrate research/evaluation independence and integrity, including appropriate safeguards, before it may receive award funds. The applicant must demonstrate independence and integrity regarding both this proposed research and/or evaluation, and any current or prior related projects.

   Each application should include an attachment that addresses both i. and ii. below:

   i. The applicant is to document research and evaluation independence and integrity by including one of the following two items:
a. A specific assurance that the applicant has reviewed its application to identify any actual or potential apparent conflicts of interest (including through review of pertinent information on the principal investigator, any co-principal investigators, and any subrecipients), and that the applicant has identified no such conflicts of interest—whether personal or financial or organizational (including on the part of the applicant entity or on the part of staff, investigators, or subrecipients)—that could affect the independence or integrity of the research, including the design, conduct, and reporting of the research.

OR

b. A specific description of actual or potential apparent conflicts of interest that the applicant has identified—including through review of pertinent information on the principal investigator, any co-principal investigators, and any subrecipients—that could affect the independence or integrity of the research, including the design, conduct, or reporting of the research. These conflicts may be personal (e.g., on the part of investigators or other staff), financial, or organizational (related to the applicant or any subrecipient entity). Some examples of potential investigator (or other personal) conflict situations are those in which an investigator would be in a position to evaluate a spouse’s work product (actual conflict), or an investigator would be in a position to evaluate the work of a former or current colleague (potential apparent conflict). With regard to potential organizational conflicts of interest, as one example, generally an organization would not be given an award to evaluate a project, if that organization had itself provided substantial prior technical assistance to that specific project or a location implementing the project (whether funded by OJP or other sources), because the organization in such an instance might appear to be evaluating the effectiveness of its own prior work. The key is whether a reasonable person understanding all of the facts would be able to have confidence that the results of any research or evaluation project are objective and reliable. Any outside personal or financial interest that casts doubt on that objectivity and reliability of an evaluation or research product is a problem and must be disclosed.

ii. In addition, the applicant is to address possible mitigation of research integrity concerns by including, at a minimum, one of the following two items:

a. If an applicant reasonably believes that no actual or potential apparent conflicts of interest (personal, financial, or organizational) exist, then the applicant should provide a brief narrative explanation of how and why it reached that conclusion. The applicant also is to include an explanation of the specific processes and procedures that the applicant has in place, or will put in place, to identify and prevent (or, at the very least, mitigate) any such conflicts of interest pertinent to the funded project during the period of performance. Documentation that may be helpful in this regard may include organizational codes of ethics/conduct and policies regarding organizational, personal, and financial conflicts of interest. There is no guarantee that the plan, if any, will be accepted as proposed.
b. If the applicant has identified actual or potential apparent conflicts of interest (personal, financial, or organizational) that could affect the independence and integrity of the research, including the design, conduct, or reporting of the research, the applicant is to provide a specific and robust mitigation plan to address each of those conflicts. At a minimum, the applicant is expected to explain the specific processes and procedures that the applicant has in place, or will put in place, to identify and eliminate (or, at the very least, mitigate) any such conflicts of interest pertinent to the funded project during the period of performance. Documentation that may be helpful in this regard may include organizational codes of ethics/conduct and policies regarding organizational, personal, and financial conflicts of interest. There is no guarantee that the plan, if any, will be accepted as proposed.

OJP will assess research and evaluation independence and integrity based on considerations such as the adequacy of the applicant’s efforts to identify factors that could affect the objectivity or integrity of the proposed staff and/or the applicant entity (and any subrecipients) in carrying out the research, development, or evaluation activity; and the adequacy of the applicant’s existing or proposed remedies to control any such factors.

e. Disclosure of Process Related to Executive Compensation

An applicant that is a nonprofit organization may be required to make certain disclosures relating to the processes it uses to determine the compensation of its officers, directors, trustees, and key employees.

Under certain circumstances, a nonprofit organization that provides unreasonably high compensation to certain persons may subject both the organization’s managers and those who receive the compensation to additional federal taxes. A rebuttable presumption of the reasonableness of a nonprofit organization’s compensation arrangements, however, may be available if the nonprofit organization satisfied certain rules set out in Internal Revenue Service (IRS) regulations with regard to its compensation decisions.

Each applicant nonprofit organization must state at the time of its application (question 9c in the "OJP Financial Management and System of Internal Controls Questionnaire" located at http://ojp.gov/funding/Apply/Resources/FinancialCapability.pdf and mentioned earlier) whether or not the applicant entity believes (or asserts) that it currently satisfies the requirements of 26 C.F.R. 53.4958-6 (which relate to establishing or invoking a rebuttable presumption of reasonableness of compensation of certain individuals and entities).

A nonprofit organization that states in the questionnaire that it believes (or asserts) that it has satisfied the requirements of 26 C.F.R. 53.4958-6 must then disclose, in an attachment to its application (to be titled "Disclosure of Process Related to Executive Compensation"), the process used by the applicant nonprofit organization to determine the compensation of its officers, directors, trustees, and key employees (together, "covered persons").
At a minimum, the disclosure must describe in pertinent detail: (1) the composition of the body that reviews and approves compensation arrangements for covered persons; (2) the methods and practices used by the applicant nonprofit organization to ensure that no individual with a conflict of interest participates as a member of the body that reviews and approves a compensation arrangement for a covered person; (3) the appropriate data as to comparability of compensation that is obtained in advance and relied upon by the body that reviews and approves compensation arrangements for covered persons; and (4) the written or electronic records that the applicant organization maintains as concurrent documentation of the decisions with respect to compensation of covered persons made by the body that reviews and approves such compensation arrangements, including records of deliberations and of the basis for decisions.

For purposes of the required disclosure, the following terms and phrases have the meanings set out by the IRS for use in connection with 26 C.F.R. 53.4958-6: officers, directors, trustees, key employees, compensation, conflict of interest, appropriate data as to comparability, adequate documentation, and concurrent documentation.

Applicant nonprofit organizations should note that following receipt of an appropriate request, OJP may be authorized or required by law to make information submitted to satisfy this requirement available for public inspection. Also, a recipient may be required to make a prompt supplemental disclosure after the award in certain circumstances (e.g., changes in the way the organization determines compensation).

How To Apply
Applicants must register in and submit applications through http://www.grants.gov/, a primary source to find federal funding opportunities and apply for funding. Find complete instructions on how to register and submit an application at https://www.grants.gov/web/grants/support.html. Applicants that experience technical difficulties during this process should call the Grants.gov Customer Support Hotline at 800–518–4726 or 606–545–5035, which operates 24 hours a day, 7 days a week, except on federal holidays.

Registering with Grants.gov is a one-time process; however, processing delays may occur, and it can take several weeks for first-time registrants to receive confirmation of registration and a user password. OJP encourages applicants to register several weeks before the application submission deadline. In addition, OJP urges applicants to submit applications at least 72 hours prior to the application due date, in order to allow time for the applicant to receive validation messages or rejection notifications from Grants.gov, and to correct in a timely fashion any problems that may have caused a rejection notification.

OJP strongly encourages all prospective applicants to sign up for Grants.gov email notifications regarding this solicitation at https://www.grants.gov/web/grants/manage-subscriptions.html. If this solicitation is cancelled or modified, individuals who sign up with Grants.gov for updates will be automatically notified.

Browser Information: Grants.gov was built to be compatible with Internet Explorer. For technical assistance with Google Chrome, or another browser, contact Grants.gov Customer Support.
**Note on Attachments:** Grants.gov has two categories of files for attachments: “mandatory” and “optional.” OJP receives all files attached in both categories. Attachments are also labeled to describe the file being attached (e.g., Project Narrative, Budget Narrative, Other). Please ensure that all required documents are attached in the correct Grants.gov category and are labeled correctly. Do not embed “mandatory” attachments within another file.

An applicant must use the **Add Attachment** button to attach a file to its application. Do not click the paperclip icon to attach files. This action will not attach the files to the application. After adding an attachment, select the **View Attachment** button to confirm you attached the correct file. To remove the file, select the **Delete Attachment** button.

An application can be checked for errors via the **Check Application** button on the **Forms** tab of the **Manage Workspace** page. The button is active if the set of forms in the workspace matches those required in the application package. If you receive a **Cross-Form Errors** message after clicking the **Check Application** button, refer to the Cross-Form Errors help article for more detailed information about this validation error.

**Note on File Names and File Types:** Grants.gov only permits the use of certain specific characters in the file names of attachments. Valid file names may include only the characters shown in the table below. Grants.gov rejects any application that includes an attachment(s) with a file name that contains any characters not shown in the table below. Grants.gov forwards successfully submitted applications to the OJP Grants Management System (GMS).

<table>
<thead>
<tr>
<th>Characters</th>
<th>Special Characters</th>
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<tbody>
<tr>
<td>Upper case (A – Z)</td>
<td>Parenthesis ( )</td>
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<tr>
<td>Lower case (a – z)</td>
<td>Ampersand (&amp;)*</td>
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<td>Underscore (_)</td>
<td>Comma (,)</td>
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<td>Hyphen (-)</td>
<td>At sign (@)</td>
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<tr>
<td>Space</td>
<td>Percent sign (%)</td>
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<tr>
<td>Period (.)</td>
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*When using the ampersand (&) in XML, applicants must use the “&amp;” format.

**GMS does not accept executable file types as application attachments.** These disallowed file types include, but are not limited to, the following extensions: “.com,” “.bat,” “.exe,” “.vbs,” “.cfg,” “.dat,” “.db,” “.dbf,” “.dll,” “.ini,” “.log,” “.ora,” “.sys,” and “.zip.” GMS may reject applications with files that use these extensions. It is important to allow time to change the type of file(s) if the application is rejected.

All applicants are required to complete the following steps:

**Unique Entity Identifier (DUNS Number) and System for Award Management (SAM)**

Every applicant entity must comply with all applicable SAM and unique entity identifier (currently, a DUNS number) requirements. SAM is the repository for certain standard information about federal financial assistance applicants, recipients, and subrecipients. A DUNS number is a unique nine-digit identification number provided by the commercial company Dun and Bradstreet. More detailed information about SAM and the DUNS number is in the numbered sections below.
If an applicant entity has not fully complied with the applicable SAM and unique identifier requirements by the time OJP makes award decisions, OJP may determine that the applicant is not qualified to receive an award and may use that determination as a basis for making the award to a different applicant.

Applying as an Individual
An individual who wishes to apply in his/her personal capacity should search Grants.gov for funding opportunities for which individuals are eligible to apply. Use the Funding Opportunity Number (FON) to register. (An applicant applying as an individual must comply with all applicable Grants.gov individual registration requirements.)

Enter the FON at https://apply07.grants.gov/apply/IndCPRegister to complete the registration form and create a username and password for Grants.gov. (An applicant applying as an individual should complete all steps below except 1, 2 and 4.)

Registration and Submission Steps

1. **Acquire a unique entity identifier (currently, a DUNS number).** The Office of Management and Budget requires every applicant for a federal award (other than an individual) to include a "unique entity identifier" in each application, including an application for a supplemental award. Currently, a DUNS number is the required unique entity identifier.

   This unique entity identifier is used for tracking purposes, and to validate address and point of contact information for applicants, recipients, and subrecipients. It will be used throughout the life cycle of an OJP award. Obtaining a DUNS number is a free, one-time activity. Call Dun and Bradstreet at 866–705–5711 to obtain a DUNS number or apply online at https://www.dnb.com/. A DUNS number is usually received within 2 business days.

2. **Acquire or maintain registration with SAM.** Any applicant for an OJP award creating a new entity registration (or updating or renewing a registration) in SAM.gov must submit an original, signed notarized letter appointing the authorized Entity Administrator within thirty (30) days of the registration activation. **Notarized letters must be submitted via U.S. Postal Service Mail.** Read the Alert at sam.gov/SAM/ to learn more about what is required in the notarized letter, and read the Frequently Asked Questions (FAQs) at www.gsa.gov/samupdate to learn more about this process change. All applicants for OJP awards (other than individuals) must maintain current registrations in the SAM database. Applicants will need the authorizing official of the organization and an Employer Identification Number (EIN). Information about SAM registration procedures can be accessed at sam.gov/SAM/.

   An application cannot be successfully submitted in Grants.gov until Grants.gov receives the SAM registration information. Once the SAM registration/renewal is complete, the **information transfer from SAM to Grants.gov can take as long as 48 hours.** OJP recommends that the applicant register or renew registration with SAM as early as possible.

3. **Acquire an Authorized Organization Representative (AOR) and a Grants.gov username and password.** Complete the AOR profile on Grants.gov and create a username and password. An applicant entity's "unique entity identifier" (DUNS number) must be used to complete this step. For more information about the registration process for organizations

4. Acquire confirmation for the AOR from the E-Business Point of Contact (E-Biz POC). The E-Biz POC at the applicant organization must log into Grants.gov to confirm the applicant organization’s AOR. The E-Biz POC will need the Marketing Partner Identification Number (MPIN) password obtained when registering with SAM to complete this step. Note that an organization can have more than one AOR.

5. Search for the funding opportunity on Grants.gov. Use the following identifying information when searching for the funding opportunity on Grants.gov. The Catalog of Federal Domestic Assistance (CFDA) number for this solicitation is 16.738, titled “Edward Byrne Memorial Justice Assistance Grant Program,” and the funding opportunity number is BJA-2019-15129.

6. Access Funding Opportunity and Application Package from Grants.gov. Select “Apply for Grants” under the “Applicants” column. Enter your email address to be notified of any changes to the opportunity package before the closing date. Click the Workspace icon to use Grants.gov Workspace.

7. Submit a valid application consistent with this solicitation by following the directions in Grants.gov. To preview the application prior to (or after) submitting, go to the View Application tab in Workspace. For additional information, review the View Application Tab help article and Attachments Tab help article. Within 24–48 hours after submitting the electronic application, the applicant should receive two notifications from Grants.gov. The first will confirm the receipt of the application. The second will state whether the application has been validated and successfully submitted, or whether it has been rejected due to errors, with an explanation. It is possible to first receive a message indicating that the application is received, and then receive a rejection notice a few minutes or hours later. Submitting an application well ahead of the deadline provides time to correct the problem(s) that caused the rejection. Important: OJP urges each applicant to submit its application at least 72 hours prior to the application due date, to allow time to receive validation messages or rejection notifications from Grants.gov, and to correct in a timely fashion any problems that may have caused a rejection notification. Applications must be successfully submitted through Grants.gov by 11:59 p.m. eastern time on May 23, 2019.

Go to https://www.grants.gov/web/grants/applicants/organization-registration.html for further details on DUNS numbers, SAM, and Grants.gov registration steps and timeframes.

Note: Application Versions
If an applicant submits multiple versions of the same application, OJP will review only the most recent system-validated version submitted.

Experiencing Unforeseen Grants.gov Technical Issues
An applicant that experiences unforeseen Grants.gov technical issues beyond its control that prevent it from submitting its application by the deadline must contact the Grants.gov Customer Support Hotline at https://www.grants.gov/web/grants/support.html or the SAM Help Desk (Federal Service Desk) at https://www.fsd.gov/fsd-gov/home.do to report the technical issue and receive a tracking number. The applicant must email the contact identified in the Contact
Information section on the title page within **24 hours after the application deadline** to request approval to submit its application after the deadline. The applicant's email must describe the technical difficulties, and must include a timeline of the applicant’s submission efforts, the complete grant application, the applicant’s DUNS number, and any Grants.gov Help Desk or SAM tracking number(s).

**Note: OJP does not automatically approve requests to submit a late application.** After OJP reviews the applicant's request, and contacts the Grants.gov or SAM Help Desks to verify the reported technical issues, OJP will inform the applicant whether the request to submit a late application has been approved or denied. If OJP determines that the untimely application submission was due to the applicant's failure to follow all required procedures, OJP will deny the applicant’s request to submit its application.

The following conditions generally are insufficient to justify late submissions:

- Failure to register in SAM or Grants.gov in sufficient time (SAM registration and renewal can take as long as 10 business days to complete. The information transfer from SAM to Grants.gov can take up to 48 hours.)
- Failure to follow Grants.gov instructions on how to register and apply as posted on its website.
- Failure to follow each instruction in the OJP solicitation.
- Technical issues with the applicant’s computer or information technology environment, such as issues with firewalls or browser incompatibility.

Notifications regarding known technical problems with Grants.gov, if any, are posted at the top of the OJP Funding Resource Center at [https://ojp.gov/funding/index.htm](https://ojp.gov/funding/index.htm).

**E. Application Review Information**

**Review Criteria**
Applications that meet basic minimum requirements will be evaluated by peer reviewers using the following review criteria:

1. **Statement of the Problem (10 percent)**
   - Provide evidence of a thorough understanding of data, technology, and evidence-driven policing and its relevance to contemporary crime challenges.
   - Describe the role of crime analysis, information sharing, program evaluation, and analytical capacity in the implementation of an SPI project, and the challenges law enforcement agencies face in planning, implementing, and sustaining evidence-based crime reduction strategies. Discuss the organizational capacities required to support such strategies.
   - Describe generally the need for training and technical assistance among local jurisdictions in order to build their capacity to reduce crime.
   - Identify existing gaps in current training and technical assistance, and how those gaps impact innovation and adoption of evidence-based practices by law enforcement agencies.
2. **Project Design and Implementation (35 percent)**
   - Describe the objectives and expected deliverables for providing TTA to existing and future SPI grantees; address how TTA will be tailored to address the range of crime issues, technologies, and capacities involved in providing a diverse portfolio of law enforcement initiatives.
   - Link project objectives to measurable outcomes consistent with the goals of violence reduction, capacity building, improved information sharing and the delivery of quality police services.
   - Describe how the envisioned TTA will be based on evidence-based practice, research evidence, or data.
   - Specifically describe how the applicant will identify and assess TTA needs for individual grantee sites, establish tailored TTA plans for each site, deliver those services, and track and report outcomes.
   - Identify methods to share the lessons learned from SPI sites.
   - Describe how information and lessons learned will be shared with the public via web resources, publications, and events.
   - Identify strategies for designing and implementing all other deliverables outlined in this solicitation (see pages 5-8).
   - Include a comprehensive timeline that identifies milestones, numerically lists deliverables, and identifies who is responsible for each activity.
   - As applicable, applicants must demonstrate intent to coordinate with United States Attorney Offices and their PSN teams.

3. **Capabilities and Competencies (35 percent)**
   - Describe the organization’s ability to provide national, proactive, comprehensive, user-friendly TTA by developing protocols for the delivery, tracking, assessment, and follow-up of these TTA services.
   - Describe the expertise of the applicant, and any subject matter experts, as well as assistance to the SPI sites in implementing data-driven assessment and planning processes.
   - Describe the organization’s expertise in delivering and implementing TTA on evidence-based crime reduction strategies; technology-driven information sharing; evaluating crime prevention interventions; and in serving as a resource on evidence-based practices to the law enforcement community.
   - Address the organization’s familiarity with the components of the GSP, and its experience with assisting law enforcement agencies in using the GSP to enhance information sharing.
   - Provide examples of the organization’s experience in using TTA strategies that include developing tools and resources, using distance learning, peer-to-peer consultations, and onsite and offsite technical assistance. List the consultants or partners with whom the organization plans to work to deliver TTA services. For each consultant or partner include a letter of support.
   - Describe the management structure and outline the organization’s ability to conduct the individual activities through the staff’s experience, and recruit and partner with individuals and other organizations with the expertise to enhance the staff’s experience in developing and providing TTA. Include position descriptions for key positions.
4. Plan for Measuring Program Success to Inform Sustainment (5 percent)
   • Discuss how executive support for SPI projects at individual agencies will be strategically cultivated.
   • Describe how each SPI project’s impact will be measured and communicated to key stakeholders to increase sustainment of successful strategies by the grantee agency.
   • Describe how evaluation and collaborative partnerships at individual SPI sites will be leveraged to build long-term support for successful projects, as well as to garner resources to sustain the projects (when beneficial), when the federal grant support ends.
   • Describe the policies of SPI agencies that need to be examined and revised to support sustainment of successful SPI strategies and approaches, and how such organizational issues will be addressed by the applicant.

5. Plan for Collecting and Analyzing the Data required for this Solicitation’s Performance Measures (5 percent)
   • Describe the process for measuring project performance, including meeting timelines and deliverables, and obtaining input and feedback from customers and stakeholders.
   • Identify who will collect the data, who is responsible for performance measurement, how the data will be stored, how any personally identifiable information will be protected, and how the information will be used to guide the program.

6. Budget (10 percent)
   Provide a proposed budget and budget narrative that are complete, cost effective, and allowable (e.g., reasonable, allowable, and necessary for project activities). Budget narratives should demonstrate generally how applicants will maximize cost effectiveness of expenditures. Budget narratives should demonstrate cost effectiveness in relation to potential alternatives and the objectives of the project.9

   For applicants in the Washington, DC region, as part of the coordination and planning of TTA grant activities between BJA and the grantee, BJA may request a key project staff person to spend up to 24 hours weekly during the duration of the award on site at BJA, though BJA will consider shorter periods of time where the applicant makes the case that they will still satisfactorily accomplish the goals of the solicitation. BJA will not cover the cost of residency or travel to Washington, DC for the purpose of meeting this on site coordination and planning obligation.

Review Process
OJP is committed to ensuring a fair and open process for making awards. BJA reviews the application to make sure that the information presented is reasonable, understandable, measurable, and achievable, as well as consistent with the solicitation.

Peer reviewers will review the applications submitted under this solicitation that meet basic minimum requirements. For purposes of assessing whether an application meets basic

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9 Generally speaking, a reasonable cost is a cost that, in its nature or amount, does not exceed that which would be incurred by a prudent person under the circumstances prevailing at the time the decision was made to incur the cost.
minimum requirements and should proceed to further consideration, OJP screens applications for compliance with those requirements. Although specific requirements may vary, the following are common requirements applicable to all solicitations for funding under OJP programs:

- The application must be submitted by an eligible type of applicant.
- The application must request funding within programmatic funding constraints (if applicable).
- The application must be responsive to the scope of the solicitation.
- The application must include all items designated as “critical elements.”

For a list of the critical elements for this solicitation, see “What an Application Should Include” under Section D. Application and Submission Information.

Peer review panels will evaluate, score, and rate applications that meet basic minimum requirements. BJA may use internal peer reviewers, external peer reviewers, or a combination, to assess applications on technical merit using the solicitation’s review criteria. An internal reviewer is a current DOJ employee who is well-versed or has expertise in the subject matter of this solicitation. An external peer reviewer is an expert in the subject matter of a given solicitation who is not a current DOJ employee. Peer reviewers’ ratings and any resulting recommendations are advisory only, although reviewer views are considered carefully. Other important considerations for BJA include geographic diversity, strategic priorities, and available funding, as well as the extent to which the Budget Detail Worksheet and Budget Narrative accurately explain project costs that are reasonable, necessary, and otherwise allowable under federal law and applicable federal cost principles.

Pursuant to the Part 200 Uniform Requirements, before award decisions are made, OJP also reviews information related to the degree of risk posed by the applicant. Among other things to help assess whether an applicant that has one or more prior federal awards has a satisfactory record with respect to performance, integrity, and business ethics, OJP checks whether the applicant is listed in SAM as excluded from receiving a federal award.

In addition, if OJP anticipates that an award will exceed $250,000 in federal funds, OJP also must review and consider any information about the applicant that appears in the non-public segment of the integrity and performance system accessible through SAM (currently, the Federal Awardee Performance and Integrity Information System, [FAPIIS]).

Important note on FAPIIS
An applicant, at its option, may review and comment on any information about itself that currently appears in FAPIIS and was entered by a federal awarding agency. OJP will consider any such comments by the applicant, in addition to the other information in FAPIIS, in its assessment of the risk posed by the applicant.

The evaluation of risks goes beyond information in SAM, however. OJP itself has in place a framework for evaluating risks posed by applicants for competitive awards. OJP takes into account information pertinent to matters such as:

1. Applicant financial stability and fiscal integrity.
2. Quality of the applicant’s management systems, and the applicant’s ability to meet prescribed management standards, including those outlined in the DOJ Grants Financial Guide.

3. Applicant's history of performance under OJP and other DOJ awards (including compliance with reporting requirements and award conditions), as well as awards from other federal agencies.

4. Reports and findings from audits of the applicant, including audits under the Part 200 Uniform Requirements.

5. Applicant's ability to comply with statutory and regulatory requirements, and to effectively implement other award requirements.

Absent explicit statutory authorization or written delegation of authority to the contrary, all final award decisions will be made by the Assistant Attorney General, who may take into account not only peer review ratings and BJA recommendations, but also other factors as indicated in this section.

F. Federal Award Administration Information

Federal Award Notices
Award notifications will be made by September 30, 2019. OJP sends award notifications by email through GMS to the individuals listed in the application as the point of contact and the authorizing official (E-Biz POC and AOR). The email notification includes detailed instructions on how to access and view the award documents, and steps to take in GMS to start the award acceptance process. GMS automatically issues the notifications at 9:00 p.m. eastern time on the award date.

For each successful applicant, an individual with the necessary authority to bind the applicant will be required to log in; execute a set of legal certifications and a set of legal assurances; designate a financial point of contact; thoroughly review the award, including all award conditions; and sign and accept the award. The award acceptance process requires a physical signature on the award document by the authorized representative. The fully-executed award document must then be scanned and submitted to OJP.

Administrative, National Policy, and Other Legal Requirements
If selected for funding, in addition to implementing the funded project consistent with the OJP-approved application, the recipient must comply with all award conditions, as well as all applicable requirements of federal statutes and regulations (including applicable requirements referred to in the assurances and certifications executed in connection with award acceptance). OJP strongly encourages prospective applicants to review information on post-award legal requirements and common OJP award conditions prior to submitting an application.

Applicants should consult the “Overview of Legal Requirements Generally Applicable to OJP Grants and Cooperative Agreements - FY 2018 Awards,” available in the OJP Funding Resource Center at https://ojp.gov/funding/index.htm. In addition, applicants should examine the following two legal documents, as each successful applicant must execute both documents before it may receive any award funds. (An applicant is not required to submit these documents as part of an application.)
The webpages accessible through the “Overview of Legal Requirements Generally Applicable to OJP Grants and Cooperative Agreements - FY 2018 Awards” are intended to give applicants for OJP awards a general overview of important statutes, regulations, and award conditions that apply to many (or in some cases, all) OJP grants and cooperative agreements awarded in FY 2019. Individual OJP awards typically also will include additional award conditions. Those additional conditions may relate to the particular statute or program, or solicitation under which the award is made; to the substance of the funded application; to the recipient's performance under other federal awards; to the recipient's legal status (e.g., as a for-profit entity); or to other pertinent considerations.

As stated above, BJA expects that it will make any award under this solicitation in the form of a cooperative agreement. Cooperative agreements include a condition in the award document that sets out the nature of the “substantial federal involvement” in carrying out the award and program. Generally stated, under OJP cooperative agreement awards, responsibility for the day-to-day conduct of the funded project rests with the recipient. OJP, however, may have substantial involvement in matters such as substantive coordination of technical efforts and site selection, as well as review and approval of project work plans, research designs, data collection instruments, and major project-generated materials.

In addition, OJP often indicates in the award terms and conditions that it may redirect the project if necessary.

In addition to an award condition that sets out the nature of the anticipated “substantial federal involvement” in the award, cooperative agreements awarded by OJP include an award condition that requires specific reporting in connection with conferences, meetings, retreats, seminars, symposia, training activities, or similar events funded under the award.

Awards under this solicitation will include a condition (the specific terms of which will govern the award) related to verification of employment eligibility. The condition will, generally speaking, require the recipient (and any subrecipient) that accepts the award to verify the employment eligibility of any individual hired under the award, consonant with 8 U.S.C. § 1324a(1).

Awards under this solicitation will include a condition (the specific terms of which will govern the award) related to competition requirements set forth at 2 C.F.R. § 200.319. The condition will, generally speaking, prohibit recipients (and any subrecipients) from procuring goods and services with award funds by means of any competition that disadvantages or excludes vendors on the basis of their having (or their having had) a prior or existing contractual relationship with the federal government.

OJP will include as appropriate an award condition (the specific terms of which will govern the award) requiring recipients of OJP grant funding that will support projects that involve or serve minors under the age of 18 to develop and implement written screening procedures (consistent with pertinent federal, state, and local law) for individuals who will interact in a staff or volunteer capacity with minors involved in the grant-funded programs.
General Information about Post-federal Award Reporting Requirements

In addition to the deliverables described in Section A. Program Description, any recipient of an award under this solicitation will be required to submit the following reports and data.

Required reports. Recipients typically must submit quarterly financial reports, semi-annual progress reports, final financial and progress reports, and, if applicable, an annual audit report in accordance with the Part 200 Uniform Requirements or specific award conditions. Future awards and fund drawdowns may be withheld if reports are delinquent. (In appropriate cases, OJP may require additional reports.)

Awards that exceed $500,000 will include an additional condition that, under specific circumstances, will require the recipient to report (to FAPIIS) information on civil, criminal, and administrative proceedings connected with (or connected to the performance of) either the OJP award or any other grant, cooperative agreement, or procurement contract from the federal government. Additional information on this reporting requirement appears in the text of the award condition posted on the OJP webpage at https://ojp.gov/funding/FAPIIS.htm.

Data on performance measures. In addition to required reports, each award recipient also must provide data that measure the results of the work done under the award. To demonstrate program progress and success, as well as to assist DOJ in fulfilling its responsibilities under the Government Performance and Results Act of 1993 (GPRA), Public Law 103–62, and the GPRA Modernization Act of 2010, Public Law 111–352, OJP will require any award recipient, post award, to provide performance data as part of regular progress reporting. Successful applicants will be required to access OJP’s performance measurement page at http://www.ojp.gov/performance for an overview of performance measurement activities at OJP.

G. Federal Awarding Agency Contact(s)

For OJP contact(s), see the title page.

For contact information for Grants.gov, see the title page.

H. Other Information


All applications submitted to OJP (including all attachments to applications) are subject to the federal Freedom of Information Act (FOIA) and to the Privacy Act. By law, DOJ may withhold information that is responsive to a request pursuant to FOIA if DOJ determines that the responsive information either is protected under the Privacy Act or falls within the scope of one of nine statutory exemptions under FOIA. DOJ cannot agree in advance of a request pursuant to FOIA not to release some or all portions of an application.

In its review of records that are responsive to a FOIA request, OJP will withhold information in those records that plainly falls within the scope of the Privacy Act or one of the statutory exemptions under FOIA. (Some examples include certain types of information in budgets, and names and contact information for project staff other than certain key personnel.) In appropriate circumstances, OJP will request the views of the applicant/recipient that submitted a responsive document.
For example, if OJP receives a request pursuant to FOIA for an application submitted by a nonprofit or for-profit organization or an institution of higher education, or for an application that involves research, OJP typically will contact the applicant/recipient that submitted the application and ask it to identify—quite precisely—any particular information in the application that the applicant/recipient believes falls under a FOIA exemption, the specific exemption it believes applies, and why. After considering the submission by the applicant/recipient, OJP makes an independent assessment regarding withholding information. OJP generally follows a similar process for requests pursuant to FOIA for applications that may contain law-enforcement sensitive information.

**Provide Feedback to OJP**

To assist OJP in improving its application and award processes, OJP encourages applicants to provide feedback on this solicitation, the application submission process, and/or the application review process. Provide feedback to OJPSolicitationFeedback@usdoj.gov.

**IMPORTANT:** This email is for feedback and suggestions only. OJP does not reply from this mailbox to messages it receives in this mailbox. Any prospective applicant that has specific questions on any program or technical aspect of the solicitation must use the appropriate telephone number or email listed on the front of this document to obtain information. These contacts are provided to help ensure that prospective applicants can directly reach an individual who can address specific questions in a timely manner.

If you are interested in being a reviewer for other OJP grant applications, please email your résumé to ojpprsupport@usdoj.gov. (Do not send your résumé to the OJP Solicitation Feedback email account.) Note: Neither you nor anyone else from your organization or entity can be a peer reviewer in a competition in which you or your organization/entity has submitted an application.
Appendix: Application Checklist
Strategies for Policing Innovation Program

This application checklist has been created as an aid in developing an application.

What an Applicant Should Do:

Prior to Registering in Grants.gov:
_____ Acquire a DUNS Number (see page 30)
_____ Acquire or renew registration with SAM (see page 30)

To Register with Grants.gov:
_____ Acquire AOR and Grants.gov username/password (see page 30)
_____ Acquire AOR confirmation from the E-Biz POC (see page 31)

To Find Funding Opportunity:
_____ Search for the Funding Opportunity on Grants.gov (see page 31)
_____ Access Funding Opportunity and Application Package (see page 31)
_____ Sign up for Grants.gov email notifications (optional) (see page 28)
_____ Read Important Notice: Applying for Grants in Grants.gov

After Application Submission, Receive Grants.gov Email Notifications That:
_____ (1) application has been received,
_____ (2) application has either been successfully validated or rejected with errors
(see page 31)

If No Grants.gov Receipt, and Validation or Error Notifications are Received:
_____ contact NCJRS regarding experiencing technical difficulties
(see page 2)

Overview of Post-Award Legal Requirements:

Scope Requirement:
_____ The federal amount requested is within the allowable limit of $1,500,000

Eligibility Requirement: Eligible applicants are limited to any national nonprofit organization, for-profit (commercial) organization (including tribal nonprofit or for-profit organizations), or institution of higher learning (including tribal institutions of higher education) that have expertise and experience in managing training and technical assistance for evidence-based criminal justice programs. In addition, the applicant must show the capacity to provide technical expertise in implementing action research partnerships between criminal justice researchers and practitioners. For-profit organizations must agree to waive any profit or fees for services.
What an Application Should Include:

- Application for Federal Assistance (SF-424) (see page 12)
- Intergovernmental Review (see page 13)
- Project Abstract (see page 13)
- Program Narrative (see page 13)
- Budget Detail Worksheet (see page 19)
- Budget Narrative (see page 19)
- Indirect Cost Rate Agreement (if applicable) (see page 22)
- Tribal Authorizing Resolution (if applicable) (see page 22)
- Financial Management and System of Internal Controls Questionnaire (see page 22)

- Disclosure of Lobbying Activities (SF-LLL) (see page 22)
- Applicant Disclosure of Pending Applications (see page 23)
- Applicant Disclosure and Justification – DOJ High Risk Grantees (if applicable) (see page 24)

- Additional Attachments
  - Project Timeline (see page 25)
  - Résumés of Key Personnel (see page 25)
  - Applicant Disclosure of Proposed Subrecipients (see page 25)
  - Research and Evaluation Independence and Integrity (see page 25)
  - Disclosure of Process related to Executive Compensation (see page 27)

- Request and Justification for Employee Compensation; Waiver (if applicable) (see page 10)